







### Foreword by On Q Recruitment's Director

It is inarguable that fundamental to the success of any business, is the ability to have a strong insight into the employment landscape. Which is why, a decade ago, we released our first survey hoping to identify key trends, and benchmark data around salary and remuneration across a number of industry sectors in Australia.

In that context, welcome to the tenth edition of On Q Recruitment's annual Salary and Job Satisfaction survey.

Since 2006, over 11,000 people from more than 12 industries and 140 job titles have taken part in our survey. We provide insights that matter to the Australian market, and help both employees and employers know where they are placed.

Thank you to everyone who participated in this, or any prior year's survey. You have helped us build one of the longest continuous running surveys – unsurpassed in quality and current data.

If you'd like to know more, please get in touch with myself or my team.

Catherine O'Mahony Director On Q Recruitment Pty Ltd Ph: +61 2 94312522

Clinical Research Health Economics/ Market Access Regulatory Affairs Medical Affairs Engineering Quality Assurance Human Resources Sales Marketing General Management Laboratory Operations & Manufacturing Allied Health Nursing Clinical Research Organisations Manufacturing Complementary Medicines FMCG Food & Beverage Consulting Services Medical Devices Pharmaceuticals Consumer Health Diagnostics Life Sciences Aged Care Animal Health Biotechnology



### **Remarks:**

Summary of Total Remuneration by Industry: a summary of the total salary package by individual industry sector, for each job title.

**Total Remuneration** – includes base salary, superannuation, car/car allowance and any other benefits, but excludes bonus and commission.

Median – In instances where there are less than 3 data points, only the median has been used.

Calculations

- The data has been presented 1<sup>st</sup> Quartile, Median and 3<sup>rd</sup> Quartile, using Microsoft Excel Quartile.exc formula.
- In instances where there are less than 3 data points, only the median has been shown.

#### Industries:

**Functional Sectors:** 

Aged Care, Animal Health	FMCG, Food & Bev
Clinical Research Organisations	Laboratory Service
Complementary Medicines	Manufacturing
Consulting Services	Medical Devices
5	Pharmaceuticals -
Diagnostics, Life Sciences &	Pharmaceuticals –
Biotechnology	Research / NFP/ Ho

MCG, Food & Beverage aboratory Services Ianufacturing Iedical Devices harmaceuticals – Ethical (prescription) harmaceuticals – OTC & Health esearch / NFP/ Hospital / Academia Allied Health, Clinical Research Engineering General Management Health Economics/ Market Access Human Resources Laboratory Medical Affairs, Nursing Operations & Manufacturing Quality Assurance Regulatory Affairs Sales & Marketing

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# Allied Health Sector (n = 43)

### Summary of Total Remuneration by Industry

		All Industry 2016	Aged Care	Pharmaceuticals - Ethical (prescription)	Research Institute/NFP/ Hospital/ Academia	Pharmaceuticals - OTC & Consumer Healthcare	Consulting Services	Diagnostics, Life Sciences & Biotechnology	Complementary Medicines	Animal Health
	n	4	2		1		1			
Physiotherapist	1st quartile	\$65,375								
Physiotherapist	Median	\$66,500	\$69,750		\$110,000		\$65,000			
	3rd quartile	\$100,750								
	n	2	1						1	
cupational Therapist	1st quartile									
	Median	\$60,500	\$98,000						\$60,500	
	3rd quartile									
	n	19	1	5	3	5	1	4		
Allied Health Manager	1st quartile	\$72,000		\$62,500	\$74,500	\$65,000		\$69,000		
Alled Health Manager	Median	\$81,250	\$99,500	\$90,000	\$100,000	\$85,500	\$72,000	\$76,000		
	3rd quartile	\$100,000		\$113,000	\$105,000	\$95,750				
	n	2	2							
Leisure & Life Style Manager	1st quartile									
Leisure & Life Style Manager	Median	\$59,000	\$82,000							
	3rd quartile									
	n	16	4	3	2	1	4		1	1
General Manager, Allied Health	1st quartile	\$56,000	\$55,000	\$70,000			\$56,125			
Service	Median	\$70,000	\$57,000	\$85,000	\$115,000	\$104,000	\$154,750		\$55,000	\$100,000
	3rd quartile	\$103,000	\$59,750	\$85,000			\$257,500			

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



### Clinical Research Sector (n = 297)

Summary of Total Remuneration by Industry

Summary of To			,										
		All Industry 2016	All Industry 2015	Clinical Research Organisation	Pharmaceuticals - Ethical (prescription)	Research Institute/NFP/ Hospital/ Academia	Pharmaceuticals - OTC & Consumer Healthcare	Diagnostics, Life Sciences & Biotechnology	Medical Devices	Laboratory Services	Animal Health	Consulting Services	Aged Care
	n	16	18	11	2	1	1	1					
Clinical Trials Associate /	1st quartile	\$57,500	\$55,000	\$57,000									
Administrator	Median	\$64,750	\$62,000	\$60,000	\$73,250	\$72,000	\$55,000	\$65,000					
	3rd quartile	\$71,750	\$73,500	\$71,000									
	n	10	12	5	4	1							
Study Start Up	1st quartile	\$80,125	\$76,375	\$85,250	\$73,875								
Associate	Median	\$88,750	\$90,000	\$87,500	\$97,500	\$64,500							
	3rd quartile	\$106,750	\$102,000	\$106,000	\$118,500								
	n	4		2	1	1							
Study Start Up	1st quartile	\$127,250											
Manager	Median	\$128,000		\$152,000	\$128,000	\$127,000							
	3rd quartile	\$164,000											
	n	17	28	1		15				1			
Clinical Trial / Study /	1st quartile	\$69,500	\$60,500			\$70,000							
Clinical Research Coordinator (at site)	Median	\$80,500	\$75,500	\$73,000		\$82,000				\$55,000			
coordinator (at site)	3rd quartile	\$85,000	\$82,250			\$85,500							
	n	5	2	3	1	1							
In House CRA / Entry	1st quartile	\$56,000	-	\$56,000	_								
Level CRA (no	Median	\$56,000	\$78,750	\$56,000	\$56,000	\$88,000							
monitoring)	3rd quartile	\$77,500	<i>\$10,100</i>	\$67,000	400/000	400/000							
	n	46	46	29	6	5	3		2	1			
Clinical Research	 1st quartile	\$79,750	\$78,875	\$81,750	\$88,125	\$55,750	\$79,000		-	-			
Associate	Median	\$91,750	\$91,000	\$92,000	\$95,000	\$66,500	\$95,000		\$95,000	\$60,000			
	3rd quartile	\$99,625	\$104,250	\$99,750	\$103,750	\$84,750	\$125,000		\$53,000	\$00,000			
	n	41	61	24	11	1	2	1	2				
	1st quartile	\$101,000	\$102,500	\$99,875	\$103,000	-	2	1	2				
Senior Clinical Research Associate	Median	\$110,000	\$112,000	\$111,000	\$110,000	\$110,000	\$129,000	\$70,000	\$102,000				
	3rd quartile	\$121,500	\$121,000	\$117,750	\$125,000	\$110,000	\$125,000	\$70,000	\$102,000				
						-		1					
	n 1st quartile	10 \$120,000	15 \$86,500	4 \$126,250	3 \$134,000	2		1					
Clinical Research Team Leader	Median	\$120,000	\$102,000	\$126,250	\$134,000	\$111,250		\$108,000					
Com Louder						\$111,250		\$108,000					
	3rd quartile	\$160,000	\$135,000	\$155,000	\$161,000								
	n	60	74	30	18	6	3	1	1			1	
Clinical Project Manager	1st quartile	\$120,000	\$108,000	\$122,250	\$127,250	\$87,375	\$90,000						
manager	Median	\$137,000	\$124,000	\$139,500	\$144,000	\$105,000	\$135,000	\$113,000	\$95,000			\$55,000	
	3rd quartile	\$150,000	\$140,500	\$150,000	\$163,750	\$142,500	\$145,000						
	n	22	32	7	7	7		1					
Clinical Research	1st quartile	\$122,250	\$110,000	\$144,000	\$142,000	\$106,000							
Manager	Median	\$143,000	\$130,500	\$168,000	\$180,000	\$123,000		\$120,000					
	3rd quartile	\$180,250	\$159,250	\$181,000	\$200,000	\$125,000							
	n	21	38	11	7	1		1	1				
Clinical Operations	1st quartile	\$138,000	\$122,500	\$132,000	\$172,000								
Manager	Median	\$154,000	\$150,000	\$145,000	\$184,000	\$112,000		\$154,000	\$220,000				
	3rd quartile	\$180,000	\$165,000	\$154,000	\$200,000								
	n	22	27	7	9	2		1		1	2		
Director / Head of	1st quartile	\$190,250	\$168,000	\$200,000	\$216,500								
Clinical Research	Median	\$225,000	\$192,000	\$220,000	\$250,000	\$207,000		\$200,000		\$200,000	\$176,500		
	3rd quartile	\$250,000	\$220,000	\$230,000	\$290,000								
Designed Manager (	n	11	10	5	4	-			1				1
Regional Manager / Director / Vice	1st quartile	\$155,000	\$153,750	\$100,000	\$180,000								
President	Median	\$210,000	\$220,000	\$210,000	\$205,000				\$155,000		L		\$210,000
	3rd quartile	\$230,000	\$300,000	\$380,000	\$230,000								
Departmental Support / Business Function	n	12	24	2	4	5		1					
Role (eg. Compliance,				1							1	1	
quality, audit,	1st quartile	\$85,250	\$58,875		\$111,750	\$87,000							
training, administrative or	Median	\$110,000	\$85,250	\$137,000	\$140,000	\$109,000		\$55,000					
other specialist	2nd accentile	61E4 350	6110 750		6175 000	6120.000							
support function)	3rd quartile	\$154,750	\$116,750	1	\$175,000	\$120,000	1	1	1		1	1	

n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry

Suite 406, 69 Christie Street. St Leonards NSW 2065 P: 02 9431 2555 F: 02 9437 0344 W: www.ongrecruitment.com.au



# **Engineering Sector (n = 43)**

### Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Medical Devices	Consulting Services	Manufacturing	Research Institute/NFP/ Hospital/ Academia	Diagnostics, Life Sciences & Biotechnology	Animal Health	Pharmaceuticals - OTC & Consumer Healthcare
	n	14	5	13			1			
Biomedical Engineer	1st quartile	\$66,250	\$55,500	\$62,500						
Biomedical Engineer	Median	\$81,000	\$65,000	\$77,000			\$95,000			
	3rd quartile	\$97,500	\$80,000	\$100,000						
	n	2	7			1		1		
Validation Officer/Engineer	1st quartile		\$73,000							
validation Officer/Engineer	Median	\$81,500	\$96,000			\$75,000		\$88,000		
	3rd quartile		\$101,000							
	n	6	3		3	1	2			
Chamical Engineer	1st quartile	\$55,000	\$71,000		\$55,000					
Chemical Engineer	Median	\$65,250	\$78,500		\$66,500	\$64,000	\$73,500			
	3rd quartile	\$90,500	\$105,000		\$90,000					
	n	4			1	3				
Electronics Engineer	1st quartile	\$57,875				\$55,500				
Electronics Engineer	Median	\$65,500			\$80,000	\$65,000				
	3rd quartile	\$76,500				\$66,000				
	n	5	6	1	2	1				1
Project Engineer	1st quartile	\$69,000	\$62,125							
Project Engineer	Median	\$83,000	\$108,500	\$60,000	\$80,500	\$97,500				\$93,000
	3rd quartile	\$95,250	\$148,750							
	n	8	4	4	2	1			1	
Field Service Engineer	1st quartile	\$61,875	\$93,000	\$78,250						
rield Service Engineer	Median	\$79,500	\$112,500	\$91,000	\$56,750	\$72,000			\$113,000	
	3rd quartile	\$107,500	\$135,000	\$107,500						
	n	2	4	1				1		
Technical Convises Manager	1st quartile		\$113,750							
Technical Services Manager	Median	\$193,000	\$162,000	\$200,000				\$186,000		
	3rd quartile		\$199,750							
	n	2	6		1	1				
Engineering Menness	1st quartile		\$118,000							
Engineering Manager	Median	\$142,000	\$134,500		\$124,000	\$160,000				
	3rd quartile		\$190,000							

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



### **General Management Sector (n = 115)**

#### Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Aged Care	Research Institute/NFP/ Hospital/ Academia	Consulting Services	Pharmaceuticals - Ethical (prescription)	Medical Devices	Diagnostics, Life Sciences & Biotechnolog y	Clinical Research Organisation	Pharmaceutica ls - OTC & Consumer Healthcare	Laboratory Services	Animal Health	FMCG, Food & Beverage	Manufacturi ng	Complemen tary Medicines
	n	14	10	5	5	1		1			1			1		
One where the second	1st quartile	\$115,000	\$67,375	\$95,500	\$110,000											
Operations Manager	Median	\$133,500	\$100,750	\$136,000	\$120,000	\$85,000		\$170,000			\$159,000			\$131,000		
	3rd quartile	\$220,000	\$147,750	\$159,000	\$154,000											
	n	5	7			3				2						
Business Development	1st quartile	\$91,750	\$120,000			\$80,500										
Director	Median	\$130,000	\$170,000			\$130,000				\$176,500						
	3rd quartile	\$200,000	\$220,000			\$150,000										
	n	21	35	2	6	5	3	1				1	1		1	1
	1st quartile	\$66,500	\$120,000		\$65,000	\$61,500	\$105,000									
Business Unit Manager	Median	\$108,000	\$155,000	\$77,500	\$87,000	\$108,000	\$150,000	\$110,000				\$123,000	\$57,000		\$210,000	\$200,000
	3rd quartile	\$150,000	\$200,000	411/000	\$135,750	\$155,000	\$160,000	+/				+/	400,000		+,	+
	n	6		4	1				1							
	1st quartile	\$107,750		\$103,250												
Director Clinical Services	Median	\$127,500		\$117,500	\$170,000				\$400,000							
	3rd quartile	\$227,500		\$128,750	+				+							
	n	4		2	1	1										
	1st quartile	\$166,250			_											
Regional Manager	Median	\$205,000		\$202,500	\$240,000	\$170,000										
	3rd guartile	\$240,000		4-0-/000	+=::/:::	+										
	n	5					2		1				1	1		
Regional Director/Vice	1st quartile	\$150,000					_		_				_			
President	Median	\$230,000					\$212,500		\$230,000				\$380,000	\$175,000		
	3rd quartile	\$340,000					<i><i><i><i>v</i><sup>2</sup><sup>2</sup><sup>2</sup><sup>3</sup><sup>3</sup><sup>3</sup><sup>3</sup><sup>3</sup><sup>3</sup><sup>3</sup><sup>3</sup></i></i></i>		<i><i><i><i><i></i></i></i></i></i>				4000/000	+1/0/000		
	n	3		1	1		1									
Chief Operating Officer	1st quartile	\$85,500		-	-		-									
(COO)	Median	\$220,000		\$220,000	\$85,500		\$260,000									
()	3rd quartile	\$260,000		\$220,000	\$05,500		\$200,000									
	n	29	12	10	2	3	3	3	1		1	1	1	1	2	1
	1st quartile	\$110,500	\$167,000	\$128,000	-	\$100,000	\$105,000	\$200,000	-		-	-	-	-	-	-
General Manager	Median	\$160,000	\$205,000	\$150,000	\$57,500	\$130,000	\$320,000	\$250,000	\$95,000		\$195,000	\$190,000	\$105,000	\$120,000	\$168,000	\$300,000
	3rd quartile	\$200,000	\$275,000	\$173,750	\$57,500	\$160,000	\$320,000	\$300,000	\$33,000		\$155,000	\$190,000	\$100,000	\$120,000	\$100,000	\$500,000
	n	10	\$275,000	\$173,750		\$100,000	\$320,000	\$300,000	1			1	1	1		1
F	1st quartile	\$116,000	\$292,500				\$149,375	-	-			-				
Managing Director	Median	\$179,000	\$405,000	\$198,000		\$154,500	\$370,000	\$260,000	\$120,000			\$104,000		1	1	1
	3rd quartile	\$360,000	\$552,500	<i>110,000</i>		\$10 <del>4</del> ,000	\$420,000	4200,000	<i></i>			÷104,000		1	1	
	n	18	\$552,500	6	4	1	\$420,000	3	1	1	1		1	1		1
Chief Executive Officer	1st quartile	\$193,500	\$200,000	\$110,000	\$220,000		-	\$250,000	-	-	-			1	1	1
(CEO)	Median	\$193,500	\$200,000	\$159,500	\$220,000	\$200,000	\$240,000	\$270,000	\$260,000	\$250,000	\$370,000			1		<b>├</b> ─────
(0.0)		\$245,000 \$277,500	\$250,000	\$159,500	\$275,000	\$200,000	\$240,000	\$300,000	\$200,000	\$250,000	\$370,000					'
	3rd quartile	\$277,500		⇒205,000	\$375,000		1	\$300,000								

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



# Health Economics / Market Access Sector (n = 45)

### Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Pharmaceuticals - Ethical (prescription)	Consulting Services	Medical Devices	Research Institute/NFP/ Hospital/ Academia	Pharmaceuticals - OTC & Consumer Healthcare	Aged Care
	n	7	5	4	2		1		
Health Economics / Market Access Associate	1st quartile	\$85,000	\$76,250	\$106,250					
Health Economics / Market Access Associate	Median	\$125,000	\$99,500	\$125,000	\$120,000		\$72,500		
	3rd quartile	\$137,000	\$113,000	\$134,000					
	n	7	7	2	1	1	1	1	1
Health Economics Analyst	1st quartile	\$85,000	\$88,000						
aith Economics Analyst	Median	\$91,500	\$95,000	\$151,000	\$86,000	\$91,500	\$85,000	\$55,000	\$105,000
	3rd quartile	\$137,000	\$115,000						
	n	8	10	4	3			1	
Senior Health Economics / Market Access	1st quartile	\$121,500	\$113,750	\$168,250	\$120,000				
Associate	Median	\$145,500	\$142,500	\$180,500	\$126,000			\$80,500	
	3rd quartile	\$181,750	\$182,500	\$195,750	\$126,000				
	n	15	17	7	5	3			
Health Fearranias / Market Assess Manager	1st quartile	\$149,000	\$123,000	\$162,000	\$121,500	\$220,000			
Health Economics / Market Access Manager	Median	\$182,000	\$172,000	\$191,000	\$148,000	\$260,000			
	3rd quartile	\$220,000	\$205,000	\$200,000	\$164,500	\$260,000			
rector of Health Economics / Market Access /	n	8	7	6	2				
	1st quartile	\$212,500	\$260,000	\$208,750					
Reimbursement / Pricing & Reimbursement	Median	\$245,000	\$360,000	\$275,000	\$215,000				
	3rd quartile	\$347,500	\$370,000	\$405,000					

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



### Human Resources Sector (n = 61)

Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Consulting Services	Research Institute/NFP/ Hospital/ Academia	Medical Devices	Clinical Research Organisation	Aged Care	Pharmaceuticals - Ethical (prescription)	Diagnostics, Life Sciences & Biotechnology	Manufacturing	Animal Health	FMCG, Food & Beverage
	n	8	3	3	1	1		2			1		
Human Resources Administrator	1st quartile	\$55,375	\$55,000	\$55,000									
/Assistant	Median	\$61,000	\$60,500	\$55,000	\$72,000	\$95,500		\$61,000			\$56,500		
	3rd quartile	\$85,500	\$69,500	\$90,000									
	n	6	7	1	1		2			1	1		
Human Resources Associate	1st quartile	\$56,875	\$75,000										
Human Resources Associate	Median	\$70,250	\$87,500	\$95,000	\$80,500		\$56,250			\$82,500	\$60,000		
	3rd quartile	\$85,625	\$96,500										
	n	5	5	2		3							
Internal Recruitment Specialist / Onsite	1st quartile	\$72,500	\$80,500			\$80,000							
ecruiter	Median	\$98,500	\$87,500	\$85,500		\$98,500							
	3rd quartile	\$114,000	\$122,000			\$122,000							
	n	6		4	1					1			
	1st quartile	\$85,500		\$68,000									
Recruitment Manager	Median	\$111,000		\$111,000	\$130,000					\$95,000			
	3rd quartile	\$135,000		\$142,750									
	n	8		1	2	2	1	1					1
Organisational Development Specialist /	1st quartile	\$84,500											
Manager	Median	\$108,250		\$90,500	\$132,750	\$68,750	\$120,000	\$145,000					\$125,000
	3rd quartile	\$140,000											
	n	17	13	2	2	1	1	1	4	1	2	2	1
Human Resources Manager	1st quartile	\$85,000	\$102,000										
numan Resources Manager	Median	\$110,000	\$115,000	\$99,500	\$122,000	\$65,000	\$110,000	\$90,000	\$139,000	\$114,000	\$70,250	\$118,000	\$125,000
	3rd quartile	\$129,500	\$165,000										
	n	9	6		2	1	2	2	1			1	
	1st quartile	\$165,000	\$164,750										
Human Resources Director / Head	Median	\$190,000	\$195,000		\$174,500	\$180,000	\$142,500	\$221,000	\$190,000			\$210,000	
	3rd quartile	\$204,500	\$272,500										
	n	2		1						1			
	1st quartile												
VP / Regional Human Resources Director	Median	\$159,500		\$99,000						\$220,000			
	3rd guartile												

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



### Laboratory Sector (n = 139)

Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Research Institute/NFP/ Hospital/ Academia	Laboratory Services	FMCG, Food & Beverage	Manufacturing	Diagnostics, Life Sciences & Biotechnology	Pharmaceuticals · Ethical (prescription)	Animal Health	Pharmaceuticals - OTC & Consumer Healthcare	Medical Devices	Complementary Medicines	Consulting Services	Clinical Research Organisation
	n	23	20	12	4	2	1	2					1		1
Laboratory Assistant	1st quartile	\$55,000	\$55,000	\$55,000	\$55,000										
Laboratory Assistant	Median	\$57,000	\$60,500	\$66,250	\$55,000	\$55,000	\$55,000	\$82,750					\$55,000		\$62,500
	3rd quartile	\$73,000	\$64,875	\$83,500	\$66,250										
	n	22	24	6	9		2		2	2	1				
Chemist	1st quartile	\$55,000	\$55,000	\$69,500	\$55,000										
chemist	Median	\$66,000	\$60,000	\$70,000	\$55,000		\$61,000		\$65,750	\$61,000	\$75,000				
	3rd quartile	\$70,000	\$69,500	\$90,375	\$67,500										
	n	7	10				1	2	3			1			
Senior Chemist	1st quartile	\$82,500	\$72,500						\$55,000						
Senior Chemist	Median	\$92,000	\$83,750				\$93,000	\$90,000	\$85,000			\$96,000			
	3rd quartile	\$96,000	\$105,500						\$92,000						
	n	7	7	1	3		1	1			1				
Microbiologist	1st quartile	\$58,000	\$55,000		\$58,000										
Microbiologist	Median	\$67,500	\$55,000	\$71,000	\$60,000		\$67,500	\$58,000			\$72,500				
	3rd quartile	\$72,500	\$66,000		\$90,000										
	n	4	7			2	2								
Food Technologist	1st quartile	\$66,750	\$66,000												
Food Technologist	Median	\$76,000	\$75,000			\$72,500	\$76,000								
	3rd quartile	\$80,000	\$91,500												
	n	6	8		1	3	2								
Senior Food Technologist	1st quartile	\$92,375	\$90,500			\$92,500									
Senior rood recimologist	Median	\$93,250	\$108,000		\$155,000	\$94,000	\$92,250								
	3rd quartile	\$154,250	\$114,250			\$154,000									
	n	13	19	5	3			4			1				
Laboratory Team	1st quartile	\$65,000	\$73,000	\$78,500	\$55,000			\$58,750							
Leader/Supervisor	Median	\$90,000	\$85,000	\$102,000	\$60,000			\$80,000			\$120,000				
	3rd quartile	\$105,000	\$102,000	\$110,500	\$107,000			\$93,375							
	n	13	17	5	4	1	2				1				
Laboratory Manager	1st quartile	\$85,750	\$91,000	\$79,000	\$84,625										
Laboratory Hanager	Median	\$98,000	\$107,000	\$109,000	\$111,000	\$85,000	\$110,250				\$98,000				
	3rd quartile	\$118,000	\$121,000	\$110,500	\$132,500										
	n	27	30	6	3	5	2	6	2	2	1				
R&D / Product Development	1st quartile	\$69,000	\$70,750	\$82,875	\$75,000	\$62,500		\$58,750							
Scientist	Median	\$86,500	\$84,000	\$87,000	\$100,000	\$76,500	\$62,000	\$83,000	\$64,000	\$101,000	\$89,500				
	3rd quartile	\$100,000	\$120,000	\$96,875	\$159,000	\$127,000		\$96,500							
	n	10	16			4	3	1	1			1			
R&D / Product Development	1st quartile	\$69,000	\$103,000			\$67,375	\$120,000								
Manager	Median	\$133,500	\$131,000			\$105,750	\$210,000	\$125,000	\$184,000			\$146,000			
	3rd quartile	\$100,000	\$166,250			\$136,250	\$220,000								
	n	7	3			2	1			3				1	
R&D / Product Development	1st quartile	\$112,375	\$162,000							\$185,000					
Director / GM	Median	\$185,000	\$200,000			\$182,500	\$162,000			\$185,000				\$200,000	
	3rd quartile	\$190,500	\$250,000							\$240,000					

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission) - Please refer to the All Industry data whenever there are less than 3 data points for a specific industry



#### Medical Affairs Sector (n = 129) Page 1

Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Pharmaceuticals - Ethical (prescription)	Research Institute/NFP/ Hospital/ Academia	Pharmaceuticals - OTC & Consumer Healthcare	Medical Devices	Clinical Research Organisation	Consulting Services	Manufacturing	Diagnostics, Life Sciences & Biotechnology	Complementary Medicines	FMCG, Food & Beverage
	n	6	9	4	2								
Medical Information Associate	1st quartile	\$66,875	\$68,250	\$63,125									
Medical Information Associate	Median	\$89,750	\$85,000	\$92,000	\$84,750								
	3rd quartile	\$108,000	\$93,750	\$116,000									
	n	2	6	2									
Senior Medical Information Associate	1st quartile		\$84,250										
Senior Medical Information Associate	Median	\$108,000	\$100,000	\$108,000									
	3rd quartile		\$118,250										
	n	3	5	3									
Madiant Television Management	1st quartile	\$128,000	\$71,500	\$128,000									
Medical Information Manager	Median	\$140,000	\$137,000	\$140,000									
	3rd quartile	\$145,000	\$151,500	\$145,000									
	n	15	20	11		3				1			
	1st quartile	\$74,000	\$65,250	\$71,000		\$74,000							
Drug Safety Associate	Median	\$80,000	\$84,500	\$80,000		\$80,000				\$85,000			
	3rd quartile	\$85,000	\$97,625	\$85,000		\$82,500							
	n	8	13	7						1			
	1st quartile	\$94,250	\$92,000	\$94,000									
Senior Drug Safety Associate	Median	\$106,500	\$104,000	\$98,000						\$115,000			
	3rd quartile	\$124,250	\$121,000	\$125,000									
	n	14	15	9	1	2		2					
	1st quartile	\$114,750	\$135,000	\$126,500									
Drug Safety Manager	Median	\$134,000	\$142,000	\$140,000	\$56,500	\$130,500		\$112,500					
	3rd quartile	\$153,750	\$160,000	\$170,000									
	n	12	13	10	1	1							
Medical / Scientific Affairs Associate	1st quartile	\$72,875	\$84,500	\$86,500									
Medical / Scientific Affairs Associate	Median	\$100,000	\$107,000	\$102,000	\$81,500	\$64,500							
	3rd quartile	\$119,750	\$131,000	\$121,250									
	n	5	7	2	1	2							
Senior Medical / Scientific Affairs	1st quartile	\$107,500	\$73,500										
Associate	Median	\$120,000	\$112,000	\$135,000	\$105,000	\$128,000							
	3rd quartile	\$148,000	\$135,000										
	n	15	19	11	2				1			1	
	1st quartile	\$110,000	\$145,000	\$110,000									
Medical / Scientific Affairs Manager	Median	\$160,000	\$164,000	\$167,000	\$124,500				\$160,000			\$120,000	
	3rd guartile	\$186,000	\$190,000	\$195,000									

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- n = The number of observations recorded for each category
- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)
- Please refer to the All Industry data whenever three are less than 3 data points for a specific industry



#### Medical Affairs Sector (n = 129) Page 2

Summary of Total Remuneration by Industry

Summary of Fotor Remanera	,	ĺ.											
		All Industry 2016	All Industry 2015	Pharmaceuticals - Ethical (prescription)	Research Institute/NFP/ Hospital/ Academia	Pharmaceuticals - OTC & Consumer Healthcare	Medical Devices	Clinical Research Organisation	Consulting Services	Manufacturing	Diagnostics, Life Sciences & Biotechnology	Complementary Medicines	FMCG, Food & Bevera
	n	3	5	3									
Medical Writer / Editor	1st quartile	\$80,000	\$65,500	\$80,000									
	Median	\$109,000	\$75,000	\$109,000									
	3rd quartile	\$143,000	\$85,500	\$143,000									
	n	17 \$122,500	10	16	1								
Medical Scientific Liaison / Medical Product Specialist	1st quartile Median	\$122,500 \$147,000	\$128,750 \$150,000	\$126,000 \$148,500	\$120,000								
Froduct Specialist	3rd quartile	\$165,500	\$154,250	\$166,250	\$120,000								
	n	2	4	1	1				1				
	1st quartile		\$92,000	_	_								
Manager MSL	Median	\$146,000	\$143,500	\$187,000	\$105,000								
	3rd quartile		\$178,500										
	n	2	3	1					1				
	1st quartile		\$70,000										
lical Services Manager	Median	\$172,500	\$75,000	\$189,000					\$156,000				
	3rd quartile		\$200,000										
	n	6	13	4			2						
Medical Advisor	1st quartile	\$144,500	\$182,000	\$150,750									
Medical Advisor	Median	\$154,000	\$230,000	\$154,000			\$149,000						
	3rd quartile	\$173,750	\$250,000	\$177,500									
	n	8	13	7		1							
Senior Medical Advisor / Associate Medical	1st quartile	\$186,250	\$182,000	\$175,000									
Director	Median	\$220,000	\$230,000	\$220,000		\$250,000							
	3rd quartile	\$247,500	\$250,000	\$240,000									
	n	3	7	1			1	1					
Medical Director	1st quartile	\$101,000	\$197,000										
metrical priector	Median	\$220,000	\$220,000	\$220,000			\$520,000	\$101,000					
	3rd quartile	\$520,000	\$390,000										
	n	8	14	3	2	1					1		1
Departmental Support / Business Function Role (eg. Compliance, quality, audit, training,	1st quartile	\$74,625	\$59,250	\$85,500									
administrative or other specialist support function)	Median	\$86,750	\$69,750	\$89,000	\$77,250	\$88,000					\$92,500		\$59,500
	3rd guartile	\$91,625	\$102,500	\$154,000									

- n = The number of observations recorded for each category

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- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



# Nursing Sector (n = 48)

### Summary of Total Remuneration by Industry

		All Industry 2016	Aged Care	Research Institute/NFP/ Hospital/ Academia	Consulting Services	Pharmaceuticals - Ethical (prescription)	Animal Health
	n	10	5	3	2		
Registered Nurse	1st quartile	\$59,750	\$56,250	\$65,000			
Registered Hurse	Median	\$70,250	\$60,500	\$89,500	\$70,250		
	3rd quartile	\$89,625	\$101,000	\$90,000			
	n	3		2	1		
Clinical Care Coordinator / Nurse	1st quartile	\$55,500					
Unit Manager	Median	\$78,500		\$86,750	\$55,500		
	3rd quartile	\$95,000					
	n	6	2	1	2	1	
Clinical Nurses Educator	1st quartile	\$66,125					
inical Nurse Educator	Median	\$82,750	\$72,250	\$66,500	\$103,000	\$100,000	
	3rd quartile	\$105,000					
	n	5	4				1
Clinical Manager	1st quartile	\$62,500	\$63,750				
Clinical Manager	Median	\$75,000	\$85,000				\$65,000
	3rd quartile	\$97,500	\$98,750				
	n	4	2	2			
Learning & Education Manager	1st quartile	\$62,500					
Learning & Education Manager	Median	\$90,250	\$110,250	\$70,000			
	3rd quartile	\$117,625					
	n	15	15				
Director of Nursing	1st quartile	\$108,000	\$108,000				
Director of Nursing	Median	\$120,000	\$120,000				
	3rd quartile	\$132,000	\$132,000				
	n	5	5				
Executive Director of Nursing	1st quartile	\$101,750	\$101,750				
Executive Director of Nursing	Median	\$115,000	\$115,000				
_	3rd quartile	\$143,500	\$143,500				

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



### **Operations & Manufacturing Sector (n = 103)**

#### Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Manufacturing	FMCG, Food & Beverage	Pharmaceuticals - Ethical (prescription)	Consulting Services	Medical Devices	Pharmaceuticals - OTC & Consumer Healthcare	Diagnostics, Life Sciences & Biotechnology	Animal Health	Research Institute/NFP/ Hospital/ Academia	Aged Care	Clinical Research Organisation	Laboratory Services	Complementary Medicines
	n	7	4	4		1	1				1					
Shift Supervisor	1st quartile	\$55,500	\$56,250	\$55,125												
Sint Supervisor	Median	\$60,000	\$64,000	\$77,750		\$63,000	\$60,000				\$57,000					
	3rd quartile	\$100,000	\$85,250	\$128,500												
	n tet susstile	6 \$55,000	7 \$55,500	4 \$58,750	1			1								
Production Planner	1st quartile Median	\$78,750	\$75,000	\$78,750	\$90,000			\$55,000				-				
	3rd guartile	\$104,750	\$80,000	\$133,625	\$50,000			\$33,000								
	n	5	9	2	1		1		1							
Production Commission	1st quartile	\$57,500	\$57,250													
Production Supervisor	Median	\$107,000	\$68,000	\$121,500	\$121,000		\$60,000		\$55,000							
	3rd quartile	\$128,500	\$83,750													
	n	5	4	2	2	1										
Production Manager	1st quartile	\$85,500	\$82,375													
	Median	\$120,000	\$124,500	\$110,000	\$102,500	\$140,000										
	3rd quartile	\$137,000 10	\$132,500 4	5		1			1			3				
Rusiness Improvement	n 1st quartile	\$82,500	4 \$97,875	\$77,500		1		1	1	1		3		1		
Business Improvement Manager	Median	\$139,000	\$107,500	\$135,000		\$194,000			\$90,000			\$143,000				
	3rd guartile	\$168,500	\$153,500	\$205,000		<i><i><i>q</i>134,000</i></i>			450/000			<i><b>41</b></i> <b>10/000</b>				
	n	4	5	3	İ			1				i i		1		İ
Contraction Managem	1st quartile	\$94,750	\$122,500	\$90,000												
Engineering Manager	Median	\$114,500	\$143,000	\$109,000				\$184,000								
	3rd quartile	\$168,000	\$158,500	\$120,000												
	n	5	8	2		1				1	1					
Manufacturing Manager	1st quartile	\$103,000	\$131,000													
5	Median	\$140,000	\$168,000	\$159,000		\$172,000				\$96,000	\$110,000					
	3rd quartile	\$175,000	\$176,000		-		2						2			
	n 1st quartile	19 \$95,000	21 \$85,000	6 \$92,250	3 \$92,500	1	2	1			1	-	2	1	1	1
Operations Manager	Median	\$124,000	\$127,000	\$111.000	\$140.000	\$132,000	\$124,000	\$145.000			\$154.000	-	\$109.500	\$90,000	\$116,000	\$143,000
	3rd quartile	\$145,000	\$140,000	\$150,500	\$165,000	\$132,000	\$124,000	\$143,000			\$134,000		\$105,500	\$50,000	\$110,000	\$143,000
	n	4	6	2	+/	2										
One of the second second second second second second second second second second second second second second se	1st quartile	\$168,750	\$113,250													
Operations Director	Median	\$205,000	\$165,000	\$197,500		\$205,000										
	3rd quartile	\$230,000	\$252,500													
Process / Lean	n	4	7	3	1											
Implementation	1st quartile	\$86,625	\$67,500	\$85,000												
Manager	Median	\$108,250 \$128,750	\$127,000	\$91,500	\$130,000											
	3rd quartile	\$128,750	\$160,000 9	\$125,000 1	1	1	2			1						
Proguroment (	n 1st quartile	\$134,250	\$133,000	-	1	-	2			-		-				
Procurement / Purchasing Manager	Median	\$139,000	\$135,000	\$132,000	\$157,000	\$135,000	\$149,000			\$140,000						
	3rd quartile	\$157,750	\$146,500	,,	+/	+	+=			+						
	n	13	3	2	2	3	1	1	1	1				1	1	
Logistics Officer	1st quartile	\$55,000	\$70,000													
Logistics Officer	Median	\$63,000	\$70,500	\$63,000	\$55,000	\$72,000	\$55,000	\$90,000	\$63,000	\$55,000				\$60,000	\$65,000	
	3rd quartile	\$71,000	\$73,000													
	n	5		2	1				1				1			
Logistics Manager	1st quartile	\$87,500		*****												
	Median	\$115,000		\$170,000	\$115,000				\$110,000				\$65,000			
	3rd quartile n	\$170,000 7	13	2	2	1		1	1			<u> </u>				
	n 1st quartile	\$140,000	13 \$132,000	4	4	1		1	1	1		1		1		
Supply Chain Manager				*****					****							
	Median	\$160,000	\$145,000	\$173,000	\$110,250	\$180,000		\$171,000	\$160,000							
	3rd quartile	\$180,000	\$155,500													
	n	3		1	1			1								
	1st quartile	\$140,000														
Supply Chain Director	Median	\$240,000		\$140,000	\$240,000			\$260,000								
	3rd quartile	\$260,000														
								1				1		1		

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



### **Quality Assurance Sector (n = 162)**

#### Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Manufacturing	Pharmaceuticals - Ethical (prescription)	FMCG, Food & Beverage	Pharmaceuticals - OTC & Consumer Healthcare	Medical Devices	Consulting Services	Aged Care	Diagnostics, Life Sciences & Biotechnology	Clinical Research Organisation	Research Institute/NF P/ Hospital/ Academia		Complement ary Medicines	Animal Health
	n	6	6	1		1	2	1			1					
OA Assistant	1st quartile	\$55,000	\$55,000													
QA Assistant	Median	\$64,750	\$66,750	\$65,000		\$55,000	\$59,750	\$83,000			\$65,000					
	3rd quartile	\$69,500	\$69,250													
	n	30	19	7	6	2	7	3				2	1	1		1
QA Associate	1st quartile	\$60,375	\$59,000	\$65,500	\$59,125		\$60,000	\$60,000								
QA Associate	Median	\$69,750	\$63,500	\$70,000	\$65,250	\$56,750	\$65,000	\$71,000				\$75,000	\$55,000	\$71,000		\$75,500
	3rd quartile	\$75,125	\$76,500	\$105,000	\$75,375		\$71,000	\$77,500								
	n	11	18	2	3			3	1		1					1
	1st quartile	\$82,500	\$77,375		\$92,500			\$95,000								
Senior QA Associate	Median	\$96,000	\$91,750	\$83,500	\$100,000			\$105,000	\$96,000		\$73,500					\$82,500
	3rd quartile	\$105,000	\$99,625		\$110,000			\$130,000								
	n	19	25	5	1	4	2	3	2		1		1			
QA Team Leader /	1st quartile	\$66,000	\$67,000	\$64,500		\$56,250		\$82,000								
Coordinator	Median	\$80,000	\$77,000	\$80,000	\$110,000	\$64,000	\$67,500	\$82,000	\$181,000		\$80,000		\$75,000			
	3rd guartile	\$106.000	\$100,000	\$95,000		\$90,875		\$120,000								
	n	5	6	3		1	1		1							
-	1st quartile	\$64,000	\$66,625	\$63,000			_		_							
Quality Auditor	Median	\$87,500	\$86,000	\$65,000			\$104,000		\$116,000							
-	3rd quartile	\$110,000	\$104,250	\$87,500			<i><b>4</b>101,000</i>		<i><b>4110</b></i> <b>,000</b>							
	n	12	13	3	3	3				1			1		1	
-	1st quartile	\$89,000	\$71,750	\$67,500	\$85,000	\$88,500				-			-		-	
Compliance Specialist	Median	\$96,000	\$85,000	\$97,000	\$95,000	\$92,500				\$100,000			\$112,000		\$90,500	
-	3rd guartile	\$115,750	\$94,250	\$130,000	\$118,000	\$117,000				\$100,000			\$112,000		\$50,500	
	n	6	7	3	<i><b>410,000</b></i>	1						1			1	
	1st quartile	\$90,875	\$96,000	\$94,500		· ·						-				
Compliance Manager	Median	\$113,500	\$108,000	\$135,000		\$104,000						\$123,000			\$80,000	
	3rd guartile	\$135,250	\$141,000	\$136,000		\$104,000						\$125,000			\$50,000	
	n	10	11	4	2				2	2						
Quality Contains	1st quartile	\$91,375	\$80,000	\$74,500	2				-	2						
Quality Systems Manager	Median	\$115,000	\$105,000	\$89,250	\$110,250				\$127,000	\$115,000						
Tanager	3rd quartile	\$115,000	\$145,000	\$188,375	\$110,250				\$127,000	\$115,000						
		41	55	13	6	8	3	2	2	2	1		1	3		
-	n 1et guartile	\$96,250	\$99,000	\$88,000	\$125,000	\$73,125	\$101,000	2	2	2	1		1	\$104,000		
QA Manager	1st quartile		\$115,000	\$100,000		\$94,750		4444 750	\$126,500	\$114,250	4150.000		\$114,000			
-	Median	\$110,000 \$125,500			\$131,000		\$115,000	\$111,750	\$126,500	\$114,250	\$150,000		\$114,000			
	3rd quartile		\$148,000	\$110,000	\$156,500	\$108,000	\$150,000					-		\$123,000		
	n	17	22	2	6	3	1			1	1	2				1
QA Director / Senior QA	1st quartile	\$141,000	\$127,500	¢197 500	\$147,500	\$93,000	¢175.000			¢100.000	¢142.000	¢180.000				¢100.000
Manager	Median	\$175,000	\$159,000	\$187,500	\$180,500	\$142,000	\$175,000			\$100,000	\$143,000	\$180,000				\$190,000
	3rd quartile	\$187,500	\$187,250	_	\$223,750	\$178,000	+									
	n	5	6	3			+	1							1	
Senior / Regional QA	1st quartile	\$184,500	\$138,000	\$159,000			+	+252.005							1010.057	
Director / VP QA	Median	\$230,000	\$192,500	\$230,000				\$250,000			L				\$210,000	
	3rd guartile	\$275,000	\$320,000	\$300,000			1	1			1	1	1	1	1	

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



### **Regulatory Affairs Sector (n = 218)**

#### Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Pharmaceuticals - Ethical (prescription)	Medical Devices	Pharmaceuticals - OTC & Consumer Healthcare	Complementary Medicines	FMCG, Food & Beverage	Manufacturing	Consulting Services	Animal Health	Diagnostics, Life Sciences & Biotechnology	Clinical Research Organisation	Research Institute/NFP/ Hospital/ Academia	Laborator Services
	n	7	5	2	2		1	1						1	
Regulatory Affairs Assistant (Dept	1st quartile	\$60,000	\$60,500												
Support)	Median	\$70,000	\$67,000	\$75,000	\$70,000		\$65,000	\$55,000						\$71,000	
	3rd quartile	\$80,000	\$89,000	+	<i>+••</i> /••••		+/	+/						<i>+• -/•••</i>	
	n	4	7	1		2				1					
Graduate Regulatory Affairs Associate	1st quartile	\$55,500	\$70,500	-						-					
(< 12 months experience)	Median	\$61,000	\$80,000	\$55,000		\$61,000				\$65,000					
(	3rd quartile	\$65,000	\$110,000	\$33,000		401,000				403,000					
	n	6	\$110,000	1	5										
Regulatory Affairs, Quality Assurance	1st quartile	\$73,750			\$67,500										
Associate	Median	\$88,000		\$92,000	\$87,000										
Associate	3rd guartile	\$103,250		\$92,000	\$113,000										
	n	61	63	28	7	7	5	4	2	4	2	1			1
		\$75,000	\$75,000	\$77,750	\$71,000	\$72,000	\$88,750	\$60,250	2	\$57,750	2	1			1
Regulatory Affairs Associate	1st quartile		\$84,000		\$80,000	\$91,500		\$82,250	\$90,000		402 500	\$70,000			\$76,000
	Median	\$88,500		\$88,750			\$95,000		\$90,000	\$70,750	\$82,500	\$70,000			\$76,000
	3rd quartile	\$100,000	\$95,500	\$101,500	\$97,500	\$101,000 7	\$109,000	\$97,125		\$78,875					
	n	55	60	34	5	-	2	3	1	1	1	1			
Senior Regulatory Affairs Associate	1st quartile	\$108,000	\$104,000	\$110,000	\$89,750	\$105,000		\$92,500							
	Median	\$117,000	\$115,000	\$120,000	\$110,000	\$113,000	\$103,500	\$95,500	\$131,000	\$71,000	\$122,000	\$111,000			
	3rd quartile	\$131,000	\$134,750	\$135,250	\$141,000	\$130,000		\$131,000							
	n	8	9	4	1				1				1	1	
Regulatory Affairs Team Leader	1st quartile	\$110,750	\$117,000	\$118,000											
· · · · · · · · · · · · · · · · · · ·	Median	\$124,500	\$145,000	\$124,500	\$133,000				\$150,000				\$109,000	\$55,000	
	3rd quartile	\$141,250	\$155,000	\$139,250											
	n	7	16	5		1	1								
Regulatory Affairs Project Manager	1st quartile	\$100,000	\$121,000	\$100,000											
itegulator, fillano i roject i anager	Median	\$125,000	\$134,000	\$125,000		\$150,000	\$100,000								
	3rd quartile	\$135,000	\$155,750	\$132,500											
	n	41	47	24	5	1	4		4	1	1		1		
Regulatory Affairs Manager	1st quartile	\$136,500	\$120,000	\$143,000	\$140,000		\$88,625		\$119,000						
Regulatory Allans Hallager	Median	\$154,000	\$145,000	\$162,500	\$146,000	\$200,000	\$102,000		\$134,500	\$172,000	\$200,000		\$159,000		
	3rd quartile	\$177,500	\$160,000	\$181,750	\$164,000		\$124,000		\$159,000						
	n	14	22	8		1		2		1	1	1			
Director / Head of Regulatory Affairs	1st quartile	\$158,500	\$168,750	\$191,000											
Director / Head of Regulatory Analis	Median	\$192,000	\$197,500	\$210,000		\$280,000		\$149,500		\$120,000	\$185,000	\$170,000			
	3rd quartile	\$255,000	\$235,000	\$265,000											
	n	12	19	4	4	1	1	1	1						
Regulatory Affairs, Quality Assurance	1st quartile	\$103,500	\$97,000	\$164,250	\$111,750										
Manager	Median	\$155,000	\$140,000	\$172,500	\$149,500	\$167,000	\$114,000	\$60,000	\$92,000						
	3rd quartile	\$166,500	\$169,000	\$180,000	\$156,500										
	n	3	3	1	1				1	İ		1			
Regulatory Affairs, Quality Assurance	1st quartile	\$165,000	\$130,000		_					1					
Director	Median	\$250,000	\$195,000	\$250,000	\$250,000				\$165,000	1					
	3rd guartile	\$250,000	\$230,000	4200,000	+200/000				<i>4100,000</i>						
- n = The number of observations red			9200,000	1	I	1			1	1		1			

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



#### Sales & Marketing Sector (n = 241) Page 1

Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Pharmaceuticals - Ethical (prescription)	Medical Devices	Consulting Services	Diagnostics, Life Sciences & Biotechnology	Pharmaceuticals - OTC & Consumer Healthcare	Manufacturing	Research Institute/NFP/ Hospital/ Academia	Complementary Medicines	FMCG, Food & Beverage	Animal Health	Aged Care	Clinical Research Organisation	Laboratory Services
	n	17	21	2	4	3		4			2	1				1
Sales	1st quartile	\$55,250	\$55,000		\$62,500	\$60,000		\$61,250								
Representative	Median	\$80,000	\$63,000	\$102,500	\$87,500	\$80,000		\$82,000			\$55,250	\$55,000				\$57,000
	3rd quartile	\$91,750	\$104,500		\$95,250	\$93,500		\$99,000								
	n	11	18	5	1		1	1	1		1	2	1		1	
Senior Sales	1st quartile	\$79.000	\$96,875	\$80,500												
Representative	Median	\$115,000	\$114,500	\$135,000	\$79,000		\$115.000	\$116.000	\$150.000			\$69,250				
	3rd guartile	\$140.000	\$130,500	\$144,000												-
	n	5	+/	4				1								
GP/Pharmacy	1st quartile	\$80,000		\$82,875												
Sales	Median	\$97,500		\$99,250				\$82,000								
Representative	3rd quartile	\$109,500		\$113,750				<i>402,000</i>								
	n	16		15	1			1			1		1	1	1 1	
Hospital Sales	1st quartile	\$111.750		\$114.000	-		1	1								
Representative	Median	\$124,000		\$126,000	\$110,000											
Representative	3rd quartile	\$124,000		\$125,000	\$110,000											
		18	28		4	3	6	1								
	n 1 et eventile	\$88.625	\$80,000	3 \$107,000	4 \$72,875	\$56,000	\$104,000	1	1							
Account Manager	1st quartile Median							+101 000	****							
manager		\$110,000	\$111,000	\$114,000	\$98,750	\$80,000	\$114,500	\$191,000	\$114,000							
	3rd quartile	\$120,000	\$125,000	\$130,000	\$117,500	\$92,000	\$127,750									
	n	15	12	1	11		1						1	1		
Territory	1st quartile	\$100,000	\$105,250		\$100,000											
Manager	Median	\$115,000	\$118,000	\$128,000	\$115,000		\$100,000						\$140,000	\$69,000		
	3rd quartile	\$123,000	\$143,500		\$121,000											
	n	23	8	6	10	4	2			1						
Product	1st quartile	\$85,500	\$55,000			\$55,875										
Specialist	Median	\$110,000	\$57,750	\$118,500	\$98,000	\$59,750	\$122,000			\$111,000						
	3rd quartile	\$120,000	\$72,625			\$131,500										
Ducinos	n	22	23	3	3	5	2		1	3	1			1	3	
Business Development	1st quartile	\$94,000	\$99,000	\$118,000	\$120,000	\$55,000				\$86,500					\$96,500	
Manager	Median	\$120,500	\$125,000	\$132,000	\$140,000	\$110,000	\$130,000		\$64,000	\$121,000	\$120,000			\$82,500	\$160,000	
Hanager	3rd quartile	\$144,250	\$156,000	\$210,000	\$157,000	\$195,000				\$130,000					\$185,000	
State Sales	n	10	10	4	3			1			1					1
Manager /	1st quartile	\$144,500	\$118,750	\$147,000	\$155,000											
Regional Sales	Median	\$162,500	\$146,000	\$162,000	\$170,000			\$194,000			\$85,000					\$140,000
Manager	3rd quartile	\$183,500	\$180,750	\$216,000	\$180,000											
	n	9	10		3		2		3				1			
National Sales	1st quartile	\$141,500	\$138,750		\$156,000				\$92,500					1	1	
Manager	Median	\$150,000	\$140,000		\$188,000		\$141,500		\$150,000				\$165,000	1	1	
-	3rd guartile	\$176,500	\$160,500		\$191,000				\$150,000							
	n	5	5	1	4		1	1	+,	1	1		1	1	1 1	
	1st quartile	\$124,000	\$104,500	1	\$135,250						-					
Sales Director	Median	\$124,000	\$185,000		\$193,500						\$130,000					
	3rd quartile	\$137,000	\$230,000	+	\$222,500		+	+			#130,000			+	<u> </u>	
	er of observation				⇒ <b>∠∠</b> ∠,500											

- n = The number of observations recorded for each category
- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)
- Please refer to the All industry data whenever there are less than 3 data points for a specific industry



### Sales & Marketing Sector (n = 241) Page 2

Summary of Total Remuneration by Industry

		All Industry 2016	All Industry 2015	Pharmaceuticals - Ethical (prescription)	Medical Devices	Consulting Services	Diagnostics, Life Sciences & Biotechnology	Pharmaceuticals - OTC & Consumer Healthcare	Manufacturing	Research Institute/NFP/ Hospital/ Academia	Complementary Medicines	FMCG, Food & Beverage	Animal Health	Aged Care	Clinical Research Organisation	Laboratory Services
Assistant /	n	8	8	1	1		2	2				1	1			1
Associate Brand	1st quartile	\$60,375	\$55,000													i
/ Product	Median	\$83,250	\$57,750	\$120,000	\$80,500		\$82,250	\$56,500				\$86,000	\$89,000			i
Manager	3rd quartile	\$95,000	\$72,625													í
	n	12	11	2	2	1	1	2	1	1		1	1			í
Brand / Product	1st quartile	\$73,500	\$101,000													i
Manager	Median	\$121,000	\$123,000	\$161,000	\$142,500	\$55,000	\$70,500	\$157,000	\$117,000	\$62,000		\$125,000	\$82,500			í
	3rd quartile	\$161,500	\$133,000													í
	n	13	15	5	3		1	1	1			1	1			1
Senior Brand /	1st quartile	\$128,500	\$130,000	\$166,500	\$115,000											
Product Manager	Median	\$160,000	\$146,000	\$173,000	\$135,000		\$127,000	\$180,000	\$108,000			\$130,000	\$140,000			í
	3rd quartile	\$175,000	\$210,000	\$182,500	\$160,000											i
	n	12		2	1	6				3						í
Market Research/	1st quartile	\$67,750				\$64,000										Í
Research/ Business Analyst	Median	\$83,250		\$102,250	\$120,000	\$80,000				\$70,000						Í
Duameaa Anaryac	3rd quartile	\$106,750				\$91,500										í
	n	16	11	6	3	3		1		1	1			1		Í
Marketing	1st quartile	\$95,250	\$95,500	\$127,500	\$96,000	\$80,000										í
Manager	Median	\$125,000	\$118,000	\$215,000	\$195,000	\$113,000		\$145,000		\$73,000	\$76,000			\$95,000		í
	3rd quartile	\$217,500	\$190,000	\$220,000	\$250,000	\$120,000										í
	n	4	5			2			1		1					í
Marketing	1st quartile	\$105,000	\$175,500													i
Director	Median	\$157,500	\$230,000			\$185,000			\$135,000		\$95,000					í
	3rd quartile	\$187,500	\$300,000													í
	n	7	15	3	1	1	1					1				í
Sales & Marketing	1st quartile	\$145,000	\$84,000	\$145,000												í
Manager	Median	\$154,000	\$150,000	\$150,000	\$330,000	\$154,000	\$230,000					\$100,000				í
nanayar	3rd quartile	\$230,000	\$210,000	\$210,000												i
	n	5		2		1	1						1			1
Commercial	1st quartile	\$136,500														í
Manager	Median	\$194,000		\$186,500		\$150,000	\$194,000						\$194,000			i
	3rd quartile	\$222,000														í
	n	13	13	5	3	3		2								í
Business Unit	1st quartile	\$137,500	\$160,000	\$170,000	\$150,000	\$88,000										i
Manager / Head of Division	Median	\$180,000	\$220,000	\$240,000	\$250,000	\$125,000		\$158,000								í
OF DIVISION	3rd quartile	\$250.000	\$310,000	\$260,000	\$400,000	\$150,000										í

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# **Bonus Paid 2016: Allied Health & Nursing**

A	llie	d Health			Nu	rsing	
Job Title	TN	Bo	onus	Job Title	TN	Bo	onus
Allied Health Manager	19	Ν	3	Clinical Nurse	6	Ν	2
Ameu nearth Manager	19	Bonus \$12,000 Educ		Educator	0	Bonus	\$1,95
eneral Manager,	16	N	5	Director of Nursing	15	N	5
Allied Health Service	10	Bonus	\$17,400	Director of Nursing	13	Bonus	\$9,40

- TN = Total number of contributors recorded for each job title

- N = The number of contributors that received a bonus

- Where the Job Title is not reported, the contributors indicated N/A or  $\mathbf{0}$ 

- Whenever there are less than 3 data points, the data is not statistically relevant but included for reference purposes only

ON <u>RECRUITMENT</u> Scientific Technical Medical

### **Bonus Paid 2016: Clinical Research, Regulatory Affairs & Quality Assurance**

Cli	nical	Research		Re	gulat	ory Affairs		Qua	lity .	Assurance	
Job Title	TN	Во	nus	Job Title	TN	Во	nus	Job Title	TN	Во	nus
Clinical Trials Associate /	16	Ν	7	Regulatory Affairs,	6	N	2	QA Associate	30	N	10
Administrator	10	Bonus	\$1,100	Quality Assurance Associate	•	Bonus	\$900	QA ASSociate	30	Bonus	\$2,150
Study Start Up	10	Ν	6	Regulatory Affairs	61	N	29	Senior QA Associate	11	N	4
Associate	10	Bonus	\$4,650	Associate	01	Bonus	\$5,924	Senior QA ASSociate		Bonus	\$3,725
Study Start Up	4	Ν	3	Senior Regulatory	55	N	40	QA Team Leader /	19	N	6
Manager	-	Bonus	\$10,000	Affairs Associate	35	Bonus	\$10,475	Coordinator	19	Bonus	\$6,650
Clinical Research	46	N	20	Regulatory Affairs	8	Ν	7	Quality Auditor	5	N	2
Associate		Bonus	\$3,840	Team Leader		Bonus	\$8,557			Bonus	\$4,450
Senior Clinical Research Associate	41	N	21	Project Manager	7	N	6	Compliance Specialist	12 -	N	4
		Bonus	\$5,805			Bonus	\$12,500			Bonus	\$5,250
Clinical Research Team Leader	10	N	4	Regulatory Affairs	41	N	32	Compliance Manager		N	5
		Bonus	\$10,500	Manager Director / Head of Regulatory Affairs		Bonus	\$15,375	Quality Systems		Bonus	\$8,800
Clinical Project Manager	60	N	36		14	N	14		10	N	3
-		Bonus	\$13,917	Regulatory Affairs,		Bonus	\$25,929			Bonus	\$9,667
Clinical Research	22	N	11	Quality Assurance	12	Ν	8	QA Manager	41	N	20
Manager		Bonus	\$22,264	Manager		Bonus	\$12,000			Bonus	\$7,980
Clinical Operations	21	N	14	Regulatory Affairs, Quality Assurance	3	N	3	QA Director / Senior	17	N	12
Manager		Bonus	\$18,429	Director	5	Bonus	\$34,667	QA Manager		Bonus	\$26,333
Director / Head of	22	N	20					Senior / Regional QA	5 -	N	3
Clinical Research	~~	Bonus	\$38,150					Director / VP QA		Bonus	\$30,667
Regional Manager / Director / Vice	11	Ν	9	-							
President		Bonus	\$41,889	1							
epartmental Support Business Function	12	N	7								
Role (eg. compliance, quality, nudit, training, administrative or other specialist support function)	12	Bonus	\$15,971								

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RECRUITMENT Scientific Technical Medical

### Bonus Paid 2016: Laboratory, Engineering, Operations & Manufacturing & Supply Chain

	Labo	oratory		E	ingi	neering		Operatio	ns 8	k Manufacti	uring	S	Supp	ly Chain	
Job Title	TN	Вог	nus	Job Title	TN	Во	nus	Job Title	TN	Во	nus	Job Title	TN	Во	nus
Laboratory Assistant	23	N	5	Biomedical Engineer	14	N	2	Production Planner	6	N	2	Procurement /	6	N	4
cuboratory Assistant	20	Bonus	\$1,360	Diomedical Engineer		Bonus	\$1,450	i roudettoir riumer	•	Bonus	\$21,000	Purchasing Manager	Ŭ	Bonus	\$20,500
Chemist	22	N	2	Electronics Engineer	4	N	2	Production Supervisor	5	N	2	Logistics Officer	13	N	4
chemist		Bonus	\$3,000	Electronics Engineer	-	Bonus	\$13,000			Bonus	\$12,450	Logistics officer		Bonus	\$6,225
Senior Chemist	7	N	2	Field Service Engineer	8	N	3	Business Improvement	10	N	7	Logistics Manager	5	N	3
Semor enemist	<b>^</b>	Bonus	\$5,500	Field Service Englicer	0	Bonus	\$9,000	Manager	10	Bonus	\$12,557	Logistics Manager	<u> </u>	Bonus	\$6,333
Microbiologist	7	N	1	Technical Services	2	N	2	Engineering Manager	4	N	2	Supply Chain Manager	. 7	N	6
Hiciobiologist	ĺ.	Bonus	\$6,000	Manager	-	Bonus	\$20,000	Engineering Manager	-	Bonus	\$7,000	Supply chain Manager	ĺ.	Bonus	\$19,000
Food Technologist	4	N	2					Manufacturing	5	N	3	Supply Chain Director	3	N	3
		Bonus	\$1,500					Manager	-	Bonus	\$15,667	ouppi) chain birector		Bonus	\$43,333
Senior Food	6	N	5					Operations Manager	19	N	10				
Technologist		Bonus	\$8,200						_	Bonus	\$10,200				
Laboratory Team Leader/Supervisor	13	N	2					<b>Operations Director</b>	4	N	2				
Leader/Supervisor		Bonus	\$900					Process / Lean		Bonus	\$22,500				
Laboratory Manager	13	N	6					Implementation	4	N	2				
		Bonus	\$6,317					Manager		Bonus	\$11,500				
R&D / Product Development	27	N	9												
Scientist		Bonus	\$7,656												
R&D / Product Development	10	N	7												
Manager	10	Bonus	\$11,857												
R&D / Product	_	N	7												
Development Director / GM	7	Bonus	\$30,286												

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### Bonus Paid 2016: Sales, Marketing, General Management & Human Resources

	S	ales			Mar	keting		Gener	ral №	1anagemei	nt	Hun	nan	Resources	
Job Title	TN	Bo	nus	Job Title	TN	Bo	onus	Job Title	TN	Bo	nus	Job Title	TN	Bon	us
Sales Representative	17	N	11		8	N	6	<b>Operations Manager</b>	14	N	6	Human Resources Administrator /	8	N	3
bales Representative		Bonus	\$10,455	Manager	Ŭ	Bonus	\$6,167	operations Hundger		Bonus	\$12,983	Assistant	Ŭ	Bonus	\$2,600
Senior Sales		N	9	Brand / Product	12	N	8	Business	5	N	4	Internal Recruitment	5	N	2
Representative	11	Bonus	\$19,111	Manager	12	Bonus	\$12,850	<b>Development Director</b>	5	Bonus	\$25,000	Specialist / Onsite Recruiter	5	Bonus	\$4,500
GP / Pharmacy Sales		N	5	Senior Brand /		N	10	Business Unit		N	6			N	4
Representative	5	Bonus	\$7,380	Job Title     Assistant / Associate     Brand / Product     Manager     Brand / Product Manager     Senior Brand /     Product Manager     Market Research /     Business Analyst     Marketing Manager     Marketing Director     Sales & Marketing     Manager     Commercial Manager     Business Unit     Manager / Head of	13	Bonus	\$23,900	Manager	21	Bonus	\$22,333	Recruitment Manager	6	Bonus	\$10,750
Hospital Sales		N	15	Market Research / Business Analyst 12		N	6	Director Clinical	-	N	2	Human Resources		N	10
Representative	16	Bonus	\$15,267		12 -	Bonus	\$8,000	Services	6 -	Bonus	\$10,000	Manager	17	Bonus	\$8,890
	10	N	14	Marketing Manager	10	N	9	Regional Manager 4		N	3	Human Resources		N	6
Account Manager	18	Bonus	\$20,857	Marketing Manager	16	Bonus	\$16,756		4	Bonus	\$50,667	Director / Head	9	Bonus	\$15,333
Towiters Mensors	15	Ν	11	Marketing Director	4	N	2	Regional Director / Vice President	-	N	3				
Territory Manager	15	Bonus	\$23,182	Marketing Director	4	Bonus	\$10,000		5	Bonus	\$49,333				
Desiduat Cassialist	23	N	11	Sales & Marketing	-	N	5	General Manager	29	N	13				
Product Specialist	23	Bonus	\$20,909	Manager	1	Bonus	\$35,200	General Manager	29	Bonus	\$30,462				
Business		N	16			N	4			N	6				
Development Manager	22	Bonus	\$18,250	Commercial Manager	5	Bonus	\$19,000	Managing Director	10	Bonus	\$41,000				
State Sales Manager /		N	10			N	11			N	7				
Regional Sales	10				13 -			CEO	18 -		,				
Manager	B	Bonus	\$35,200	Division		Bonus	\$37,545			Bonus	\$39,429				
National Sales Manager	9 N		6												
		Bonus \$29,500													
Sales Director	5	5 N 3 Bonus \$60,000													
		Donus	400,000												

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Me	edic	al Affairs			
Job Title	TN	Boi	nus		
Medical Information	6	N	3		
Associate	•	Bonus	\$4,000		
Senior Medical Information	2	N	2		
Associate	2	Bonus	\$11,500		
Medical Information	3	Ν	3		
Manager	3	Bonus	\$11,667		
Drug Safatu Associato	15	Ν	7		
Drug Safety Associate	15	Bonus	\$4,429		
Senior Drug Safety	8	N	8		
Associate	•	Bonus	\$11,625		
Drug Safety Manager	14	N	10		
Drug Salety Mallager	14	Bonus	\$22,400		
Scientific / Medical	12	N	6		
Affairs Associate	12	Bonus	\$8,833		
Senior Scientific /	5	Ν	4		
Medical Affairs Associate	2	Bonus	\$12,500		

М	edica	l Affairs	
Job Title	TN	Bo	nus
Scientific / Medical	15	N	10
Affairs Manager	15	Bonus	\$11,590
Medical Scientific	17	N	15
Liaison / Medical Product Specialist	17	Bonus	\$14,333
Medical Services	2	N	2
Manager	2	Bonus	\$32,500
Medical Advisor	6	N	3
Medical Advisor	<b>v</b>	Bonus	\$21,333
Senior Medical Advisor / Associate	8	N	7
Medical Director	0	Bonus	\$24,857
Medical Director	3	N	3
		Bonus	\$33,333
Departmental Support /Business Function Role	8	N	6
(eg. compliance, quality, audit, training, administrative or other specialist support function)	°	Bonus	\$14,333

Health Econ	omi	cs / Market	Access
Job Title	TN	Boi	nus
Health Economics / Market Access	7	N	6
Associate		Bonus	\$7,000
Health Economics	7	N	4
Analyst		Bonus	\$9,500
Senior Health Economics / Market	8	N	7
Access Associate	•	Bonus	\$11,000
Health Economics / Market Access	15	N	13
Manager	15	Bonus	\$23,538
Dir of Health Economics /Market Access/	8	N	8
Reimbursement/ Pricing & Reimbursement	ð	Bonus	\$43,875

RECRUITMENT

Scientific Technical Medical

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- N = The number of contributors that received a bonus

- Where the Job Title is not reported, the contributors indicated N/A or 0

- Whenever there are less than 3 data points, the data is not statistically relevant but included for reference purposes only