

2015 Salary & Job Satisfaction Survey Report 1: Total Remuneration/Job Title/Industry







Foreword by On Q Recruitment's Director

Welcome to **On Q Recruitment's 2015 Salary & Job Satisfaction Annual Survey** Results. Now in its 9th year, our annual survey provides you with the latest benchmark data and identifies trends across 1700 professionals.

What's New! Firstly you told us you wanted to receive the salary remuneration data as soon as possible, so we took that feedback on board and turned the results around within 12 days of closing the survey. This report then is the first in the 2015 series. It focuses on the total salary package for 115 jobs, across 11 sectors, by the quartile and median. For more detailed information, the data is also analysed by 12 industries, with reference to the 2014 salaries. For every job title, you can see the number of contributors who shared their details.

The second report in the series, to be released in August, will focus on the job satisfaction and market trends for 2015.

To everyone who participated in our survey – thank you. You have made it possible for us to produce one of the most up to date market reports, and to our knowledge, the only report that is completely transparent on the validity and source of the data.

Like to know more! Please get in touch with myself or the On Q Recruitment team.

Catherine O'Mahony Director, On Q Recruitment Pty Ltd Phone: +61 2 94312555

> Clinical Research Health Economics Regulatory Affairs Medical Affairs Operations Engineering Quality Assurance Human Resources Sales Marketing General Business Management Laboratory Clinical Research Organisations Medical Devices Complementary Medicines Manufacturing FMCG Food & Beverage Consulting Services Pharmaceuticals Consumer Health Diagnostics Life Sciences Animal Health Biotechnology



Remarks:

Summary of Total Remuneration by Industry: a summary of the total salary package by individual industry sector, for each job title. Total Remuneration – includes base salary, superannuation, car/car allowance and any other benefits, but excludes bonus and commission. Median – In instances where there are less than 3 data points, only the median has been used.

Calculations

- The data has been presented 1st Quartile, Median and 3rd Quartile, using Microsoft Excel Quartile.exc formula.
- In instances where there are less than 3 data points, only the median has been shown.

Sectors: Alphabetical Order

- Clinical Research
- Engineering
- General Business Management
- Health Economics
- Human Resources
- Laboratory

- Medical Affairs
- Operations
- Quality Assurance
- Regulatory Affairs
- Sales & Marketing

Industries:

Animal Health Clinical Research Organisations Complementary Medicines Consulting Services Diagnostics, Life Sciences & Biotechnology FMCG, Food & Beverage Laboratory Services Manufacturing Medical Devices Pharmaceuticals – Ethical (prescription) Pharmaceuticals – OTC & Health Research / NFP/ Hospital / Academia



Clinical Research Sector (n = 387)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Clinical Research Organisation	Pharmaceuticals · Ethical (prescription)	Research Institute/NFP/ Hospital/ Academia	Pharmaceuticals OTC & Consumer Healthcare	Medical Devices	Diagnostics, Life Sciences & Biotechnology	Laboratory Services	Animal Health	Consulting Services
Clinical Trials	n	18	14	11		3	2	1	1			
Clinical Trials Associate /	1st quartile	\$55,000	\$55,000	\$55,000		\$55,000						
Administrator	Median	\$62,000	\$56,000	\$62,000		\$60,000	\$65,250	\$90,000	\$70,000			
Administrator	3rd quartile	\$73,500	\$65,125	\$70,500		\$73,000						
	n	12	6	10	2							
Study Start Up	1st quartile	\$76,375	\$92,625	\$74,750								
Associate	Median	\$90,000	\$100,000	\$91,500	\$89,500							
	3rd guartile	\$102,000	\$109,250	\$105,000								
	n	28	22	7		21						
Clinical Trial / Study /	1st quartile	\$60,500	\$65,000	\$55,000		\$61,500						
Clinical Research Coordinator (At Site)	Median	\$75,500	\$75,000	\$64,000		\$76,500						
coordinator (At Site)	3rd quartile	\$82,250	\$81,125	\$82,500		\$82,500						
	n	2	7									
In House CRA / Entry	1st quartile		\$55,000									
CRA (no monitoring)	Median	\$78,750	\$63,500									
	3rd guartile	<i></i> ,	\$94,000									
	n	46	46	27	7	7	3	2				
Clinical Research	1st quartile	\$78,875	\$83,750	\$78,500	\$90,000	\$55,000		_				
Associate	Median	\$91,000	\$92,000	\$89,500	\$103,000	\$80,000	\$101,000	\$82,000				
	3rd quartile	\$104,250	\$100,000	\$105,000	\$115,000	\$89,000	\$101,000	\$02,000				
	n	61	65	40	15	\$05,000	4	2				
Senior Clinical	1st quartile	\$102,500	\$101,500	\$100,000	\$112,000		\$95,250	-				
Research Associate	Median	\$112,000	\$110,000	\$108,500	\$122,000		\$108,500	\$110,500				
	3rd quartile	\$121,000	\$120,000	\$118,250	\$126,000		\$118,000	\$110,500				
	n	15	11	6	3	6	\$110,000					
Clinical Research	1st quartile	\$86,500	\$100,000	\$86,250	\$97,500	\$79,250						
Team Leader	Median	\$102,000	\$112,000	\$125,000	\$113,000	\$90,500						
Louis Tourie	3rd quartile	\$135,000	\$145,000	\$136,250	\$154,000	\$131,500						
	n	74	\$145,000	\$130,230 24	\$154,000	\$131,500 12	2	3	2	1		
Clinical Project	1st quartile	\$108,000	\$103,000	\$120,000	\$118,000	\$87,750	2	3	2	1		
Manager	Median	\$124,000	\$115,000	\$132,500	\$130,500	\$90,250	\$146,000	\$114,000	\$83,250	\$55,000		
	3rd quartile	\$140,500	\$139,000	\$132,500	\$130,300	\$113,250	\$140,000	\$114,000	\$63,230	\$55,000		
	n	32	32	\$149,500	\$142,000	13			1		1	
Clinical Research	1st quartile	\$110,000	\$107,000	\$126,500	\$143,500	\$97,500			1		1	
Manager	Median	\$130,500	\$140,000	\$120,500	\$178,000	\$112,000			\$110,000		\$107,000	
. lanage.	3rd quartile	\$159,250	\$159,750	\$175,250	\$221,000	\$127,500			\$110,000		\$107,000	
	n	3159,250	25	\$175,250	13	\$127,500		1				
Clinical Operations	1st quartile	\$122,500	\$116,000	\$123,000	\$137,500	\$101,500		-				
Manager	Median	\$122,500	\$148,000	\$123,000	\$153,000	\$116,000		\$180,000			-	
aaye.	3rd quartile	\$165,000	\$171,500	\$165,000	\$168,500	\$140,500		\$180,000				
	n	27	31	10	\$108,500	3140,500		2	1	1		1
Director / Head of	1st quartile	\$168,000	\$175,000	\$186,000	\$171,000	\$100,000		2	1	1		
Clinical Research								A175 500	455.000	*107.000		A105 000
Sintea Research	Median	\$192,000	\$200,000	\$195,500	\$199,000	\$105,000		\$175,500	\$55,000	\$197,000		\$195,000
	3rd quartile	\$220,000 10	\$250,000	\$220,000	\$275,000	\$168,000						
Regional Manager /	n		12	6	3	1						
Director / Vice	1st quartile	\$153,750	\$162,500	\$137,625	\$177,500	+170.007						
President	Median	\$220,000	\$191,500	\$235,000	\$220,000	\$178,000						
	3rd quartile	\$300,000	\$272,500	\$307,500	\$260,000		+					
Departmental Current	n	24	17	10	5	7	2					
Departmental Support / Business Function	1st quartile	\$58,875	\$78,750	\$55,000	\$115,000							
	-					¢72.000	¢101 750					
Role (eg. Compliance, quality, audit, training, administrative or other specialist support function)	Median	\$85,250	\$100,000	\$65,500	\$140,000	\$72,000	\$101,750					
occess spectarist support function)	3rd quartile	\$116,750	\$132,500	\$98,750	\$155,000							

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



Engineering Sector (n = 35)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Medical Devices	Pharmaceuticals - OTC & Consumer Healthcare	Consulting Services	Manufacturing	Pharmaceuticals - Ethical (prescription)	Research Institute/NFP/ Hospital/ Academia	Diagnostics, Life Sciences & Biotechnology	Laboratory Services	Animal Health
	n	5	5	3		2						
Biomedical Engineer	1st quartile	\$55,500	\$55,000	\$56,000								
	Median	\$65,000	\$93,500	\$65,000		\$67,500						
	3rd quartile	\$80,000	\$104,500	\$80,000								
	n	6	8	1	2	1	2					
Project Engineer	1st quartile	\$62,125	\$95,000									
r roject Engineer	Median	\$108,500	\$105,000	\$110,000	\$112,250	\$55,000	\$126,000					
	3rd quartile	\$148,750	\$113,750									
	n	7	3		4		1	2				
Validation	1st quartile	\$73,000	\$62,000		\$68,500							
Officer/Engineer	Median	\$96,000	\$82,000		\$74,750		\$102,000	\$100,500				
	3rd quartile	\$101,000	\$100,000		\$91,125							
	n	4	5	2					1		1	
Technical Services	1st quartile	\$113,750	\$161,000									
Manager	Median	\$162,000	\$169,000	\$162,500					\$110,000		\$199,000	
	3rd quartile	\$199,750	\$180,000									
	n	3				1			2			
Chemical Engineer	1st quartile	\$71,000										
chemical Englicer	Median	\$78,500				\$71,000			\$91,750			
	3rd quartile	\$105,000										
	n	4		3						1		
Field Service Engineer	1st quartile	\$93,000		\$89,000								
Field Service Engineer	Median	\$112,500		\$105,000						\$120,000		
	3rd quartile	\$135,000		\$140,000								
	n	6		2	1	1	1					1
Engineering Manager	1st quartile	\$118,000										
Engineering Manager	Median	\$134,500		\$135,000	\$250,000	\$136,000	\$133,000					\$124,000
	3rd quartile	\$190,000										

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



General Management Sector (n = 81)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Pharmaceuticals · Ethical (prescription)	Medical Devices	Consulting Services	Diagnostics, Life Sciences & Biotechnology	Manufacturing	Complementary Medicines	Research Institute/NFP/ Hospital/ Academia	Animal Health	Pharmaceuticals - OTC & Consumer Healthcare	FMCG, Food Beverage	Laboratory Services	Clinical Researc Organisation
	n	10	4			4	1	1		2			1	1	
Operations Manager	1st quartile	\$67,375	\$111,375												
operations Hanager	Median	\$100,750	\$187,500			\$76,000	\$180,000	\$147,000		\$128,500			\$55,000	\$91,500	
	3rd quartile	\$147,750	\$255,000												
	n	7	4	1	1	2	1				1				1
Business	1st quartile	\$120,000	\$133,750												
Development Director	Median	\$170,000	\$163,500	\$220,000	\$170,000	\$114,000	\$191,000				\$220,000				\$120,000
	3rd quartile	\$220,000	\$210,500												
	n	35	15	9	6	3	3	1	2	4	4	1	1	1	
Business Unit	1st quartile	\$120,000	\$102,000	\$117,500	\$149,500	\$67,000	\$134,000			\$79,500	\$177,750				
Manager	Median	\$155,000	\$145,000	\$160,000	\$157,500	\$120,000	\$140,000	\$200,000	\$134,500	\$106,000	\$200,000	\$240,000	\$190,000	\$131,000	
	3rd quartile	\$200,000	\$176,000	\$270,000	\$202,500	\$130,000	\$165,000			\$110,000	\$355,000				
	n	12	11	1	3	2		3	2				1		
General Manager	1st quartile	\$167,000	\$130,000		\$210,000			\$152,000							
General Manager	Median	\$205,000	\$167,000	\$280,000	\$260,000	\$204,500		\$191,000	\$200,000				\$125,000		
	3rd quartile	\$275,000	\$210,000		\$310,000			\$340,000							
	n	6	9	1	2							3			
Managing Director	1st quartile	\$292,500	\$310,000									\$300,000			
Hanaging Director	Median	\$405,000	\$390,000	\$320,000	\$410,000							\$490,000			
	3rd quartile	\$552,500	\$495,000									\$560,000			
	n	11	12	2	3	2	1	1	2						
CEO	1st quartile	\$200,000	\$193,750												
CEU	Median	\$250,000	\$225,000	\$260,000		\$175,000	\$250,000	\$183,000	\$340,000						
	3rd quartile	\$300,000	\$265,000												

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



Health Economics / Market Access Sector (n = 46)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Pharmaceuticals - Ethical (prescription)	Consulting Services	Medical Devices	Research Institute/NFP/ Hospital/ Academia	Clinical Research Organisation	Diagnostics, Life Sciences & Biotechnology	Complementary Medicines
Lleelth Feenemies (n	5	10	1	2	2				
Health Economics / Market Access	1st quartile	\$76,250	\$91,625							
Associate	Median	\$99,500	\$102,000	\$99,500	\$94,500	\$94,750				
	3rd quartile	\$113,000	\$140,500							
	n	7		1	2		2	1		1
Health Economics	1st quartile	\$88,000								
Analyst	Median	\$95,000		\$146,000	\$94,000		\$105,000	\$55,000		\$90,500
	3rd quartile	\$115,000								
Senior Health	n	10	8	7	2		1			
Economics / Market	1st quartile	\$113,750	\$125,000	\$130,000						
Access Associate	Median	\$142,500	\$158,000	\$172,000	\$112,500		\$115,000			
	3rd quartile	\$182,500	\$181,000	\$196,000						
Health Francisco (n	17	11	9	4	2		1	1	
Health Economics / Market Access	1st quartile	\$123,000	\$145,000	\$153,500	\$70,250					
Manager	Median	\$172,000	\$168,000	\$175,000	\$127,000	\$180,500		\$125,000	\$250,000	
-	3rd quartile	\$205,000	\$240,000	\$205,000	\$147,000					
Director of Health	n	7	6	5	1	1				
Economics / Market Access /	1st quartile	\$260,000	\$273,750	\$360,000						
Reimbursement /	Median	\$360,000	\$315,000	\$370,000	\$250,000	\$260,000				
Pricing & Reimbursement	3rd quartile	\$370,000	\$400,000	\$385,000						

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



Human Resources Sector (n = 37)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Pharmaceuticals - Ethical (prescription)	Medical Devices	Consulting Services	Clinical Research Organisation	Research Institute/NFP/ Hospital/ Academia	Manufacturing	Pharmaceuticals - OTC & Consumer Healthcare	Diagnostics, Life Sciences & Biotechnology	Complementary Medicines	Laboratory Services
Human Resources	n	3	8			1	1			1			
Administrator	1st quartile	\$55,000	\$55,000										
/Assistant	Median	\$60,500	\$56,500			\$60,500	\$55,000			\$69,500			
,	3rd quartile	\$69,500	\$61,625										
	n	7	6		1	1	2	2	1				
Human Resources	1st quartile	\$75,000	\$58,750										
Associate	Median	\$87,500	\$78,250		\$81,000	\$120,000	\$82,250	\$83,000	\$87,500				
	3rd quartile	\$96,500	\$87,500										
Internal Recruitment	n	5	3	2		1	1		1				
Specialist / Onsite	1st quartile	\$80,500	\$55,000										
Recruiter	Median	\$87,500	\$65,000	\$122,000		\$75,000	\$86,000		\$87,500				
	3rd quartile	\$122,000	\$82,000										
	n	13	10	4	2	1		1	2		1	1	1
Human Resources	1st quartile	\$102,000	\$91,375	\$105,000									
Manager	Median	\$115,000	\$142,000	\$140,000	\$121,000	\$104,000		\$115,000	\$112,250		\$175,000	\$108,000	\$108,000
	3rd quartile	\$165,000	\$172,500	\$175,750									
	n	3	4		1	1				1			
Senior Human	1st quartile	\$110,000	\$133,500										
Resources Manager	Median	\$158,000	\$151,500		\$240,000	\$110,000				\$158,000			
	3rd quartile	\$240,000	\$184,500										
	n	6	5		2	1	1				1	1	
Human Resources	1st quartile	\$164,750	\$133,000										
Director / Head	Median	\$195,000	\$200,000		\$210,000	\$165,000	\$164,000				\$340,000	\$220,000	
	3rd quartile	\$272,500	\$225,000										

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry

Succeed

You

Deliver.



Laboratory Sector (n = 163)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Laboratory Services	Research Institute/NFP/ Hospital/ Academia	FMCG, Food Beverage	Manufacturing	Diagnostics, Life Sciences & Biotechnology	Pharmaceuticals - OTC & Consumer Healthcare	Pharmaceuticals - Ethical (prescription)	Animal Health	Complementary Medicines	Medical Devices	Clinical Research Organisation	Consulting Services
	n	20	26	9	5		1	3		1	1				
Laboratory Assistant	1st Quartile	\$55,000	\$55,000	\$55,000	\$58,750			\$55,000							
	Median	\$60,500	\$55,000	\$55,000	\$61,000		\$60,000	\$60,000		\$65,000	\$55,000				
	3rd Quartile	\$64,875	\$61,125	\$66,250	\$66,500			\$65,000							
	n	24	25	10	1	1	5	1	3	2				1	
Chemist	1st Quartile	\$55,000	\$55,750	\$55,000			\$55,500		\$65,000						
_	Median	\$60,000	\$61,000	\$55,000	\$99,500	\$55,000	\$63,000	\$55,000	\$65,500	\$72,500				\$60,000	
	3rd Quartile	\$69,500	\$75,250	\$60,750			\$74,250		\$75,000						
	n	10		3	2		3	1			1				
Senior Chemist	1st Quartile	\$72,500		\$75,000			\$64,000								
	Median	\$83,750		\$80,500	\$92,500		\$104,000	\$82,500			\$90,000				
	3rd Quartile	\$105,500		\$85,000			\$110,000								
	n	7	10	2	1	1		1		1					1
Microbiologist	1st Quartile	\$55,000	\$57,250												
ncrobiologist	Median	\$55,000	\$66,750	\$58,000	\$55,000	\$66,000		\$78,000		\$55,000					\$55,000
	3rd Quartile	\$66,000	\$72,250												
	n	7	10	1		5	1								
	1st Quartile	\$66,000	\$60,000			\$63,000									
Food Technologist	Median	\$75,000	\$82,000	\$69,500		\$84,500	\$75,000								
	3rd Quartile	\$91,500	\$87,000			\$94,000									
	n	8	8			5	3								
Senior Food	1st Quartile	\$90,500	\$85,125			\$76,500	\$96,000								
Technologist	Median	\$108,000	\$110,500			\$105,000	\$111,000								
	3rd Quartile	\$114,250	\$117,750			\$120,500	\$118,000								-
	n	19	24	3	5	2	3		3	1	2				
Laboratory Team	1st Quartile	\$73,000	\$75,000	\$76,000	\$92,250		\$73,000		\$85,000						
Leader/Supervisor	Median	\$85,000	\$85,000	\$89,500	\$110,000	\$66,000	\$81,500		\$101,000	\$68,000	\$69,000				
	3rd Quartile	\$102,000	\$95,000	\$110,000	\$120,000		\$90,500		\$102,000						
	n	17	13	5	4		3	3	1			1			
	1st Quartile	\$91,000	\$85,750	\$83,750	\$87,750		\$94,000	\$89,000							
Laboratory Manager	Median	\$107,000	\$110,000	\$95,000	\$117,000		\$107,000	\$89,500	\$93,500			\$122,000			
	3rd Quartile	\$121,000	\$136,000	\$117,500	\$150,750		\$130,000	\$110,000							
	n	2	5												
-haustan Disatan	1st Quartile		\$190,000												
aboratory Director	Median	\$167,500	\$250,000												
	3rd Quartile		\$315,000												
	n	30	30		10	6	2	7		1	2	1	1		
R&D / Product	1st Quartile	\$70,750	\$70,000		\$82,875	\$65,125		\$60,000							
Development Scientist	Median	\$84,000	\$80,750		\$92,750	\$120,000	\$68,750	\$70,000		\$79,000	\$114,500	\$95,000	\$81,000		
	3rd Quartile	\$120,000	\$90,625		\$120,000	\$125,000		\$80,000							
	n	16	21		1	5	5	2		1		1	1		
R&D / Product	1st Quartile	\$103,000	\$106,500			\$101,500	\$116,000								-
Development Manager	Median	\$131,000	\$136,000		\$103,000	\$120,000	\$174,000	\$95,000		\$140,000		\$130,000	\$170,000		
F	3rd Quartile	\$166,250	\$155,000			\$150,000	\$210,000								-
	n	3	6			2	1				1				
R&D / Product	1st Quartile	\$162,000	\$160,750												
Development Director	Median	\$200,000	\$192,000			\$225,000	\$162,000								
GM															

n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



Medical Affairs Sector (n = 167)

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Research Pharmaceuticals -Pharmaceuticals -**Diagnostics**, Life All Industry All Industry Institute/NFP/ Consulting Laboratory FMCG, Food **Clinical Research** Ethical **OTC & Consumer** Medical Devices Sciences & Manufacturing 2015 2014 Hospital/ Academia Services Organisation Services Beverage Healthcare (prescription) Biotechnology Q 6 n 1 1 1 1st quartile \$68,250 \$64,000 Medical Information \$71,625 Associate Median \$85,000 \$81,500 \$84,750 \$110,000 \$55,000 \$90,000 \$93,750 \$93,500 \$92,625 **3rd quartile** 7 5 1 n 6 \$92,000 \$96,500 Senior Medical \$84,250 1st quartile Information Associate \$55,000 Median \$115,000 \$101,000 \$100,000 \$147,000 \$118,500 **3rd quartil** 3 2 n \$71,500 \$90,000 Medical Information 1st quartile Manager \$137,000 \$129,000 \$149,000 \$107,500 Median **3rd quartile** \$151,500 \$138,000 11 n 20 16 2 \$60,000 \$66,625 1st quartile \$65,250 Drug Safety Associate \$84,500 Median \$90,000 \$87,750 \$99,500 \$55,000 3rd quartile \$99,500 \$95.375 13 10 11 1 1 n \$92,000 \$94,000 \$103,000 Senior Drug Safety 1st quartile Associate Median \$104,000 \$105,500 \$114,000 \$75,000 \$88,000 \$121,000 \$109,750 \$124,000 **3rd quartile** n 15 8 15 1st quartile \$135,00 \$116,250 \$135,000 Drug Safety Manage \$145,500 \$142,000 Median \$142,0 \$160.0 \$168,750 \$160.000 3rd quartile 13 10 n 3 \$84,500 Scientific / Medical \$77,500 \$88,750 \$55,000 1st quartile Affairs Associate Median \$107,000 \$83,000 \$126,000 \$80,000 **3rd quartile** \$131.000 \$95,000 \$149,750 \$86,000 11 4 2 n 7 1 Senior Scientific / \$110,000 \$83,125 \$73,500 1st quartile Medical Affairs Median \$112,000 \$130,000 \$116,000 \$130,000 \$69,500 Associate **3rd quartil** \$180,000 \$131,250 18 12 13 2 1 1 1 n Scientific / Medical \$150,000 1st quartile \$145,000 \$153,500 Affairs Manager \$165,500 \$170,000 \$167,000 \$172,000 \$164,000 \$105,000 \$179,000 Median **3rd guartile** \$191,750 \$183,750 \$193,500

Summary of Total Remuneration by Industry

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry

- Medical Advisor/ Associate Medical Director - Has no direct reports. Senior Medical Advisor/ Associate Medical Director BHas direct reports, usually MSLs or Medical Advisors.

- Medical Director - Has direct reports, usually MSLs or Medical Advisors.



Medical Affairs Sector (n = 167)

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Research Pharmaceuticals -Pharmaceuticals **Diagnostics**, Life All Industry All Industry FMCG, Food Institute/NFP/ Consulting **Clinical Research** Laboratory Ethical **OTC & Consumer** Sciences & Manufacturing Medical Devices 2015 2014 Hospital/ Services Organisation Services Beverage (prescription) Healthcare Biotechnology Academia n 3 4 1 2 Medical Marketing 1st quartile \$90,000 \$82,875 Manager \$130,000 \$112,000 \$130,000 \$167,000 Median 3rd quartile \$134,000 \$211,000 n Medical Writer / 1st quartile \$65,500 \$112,000 \$75,000 Editor \$62,000 \$69,000 Median \$75,000 \$121,000 \$77,000 3rd quartile \$130,000 \$94,000 10 9 n 8 Medical Scientific 1st quartile \$128,750 \$109,500 \$127,500 Liaison / Medical \$155,000 \$150,000 \$131,500 \$149,000 Median **Product Specialist** \$154,250 \$159,750 \$153,000 3rd quartile 4 2 n 1 1 1st quartile \$92,000 Manager MSL \$167,000 \$75,000 \$143,000 Median **3rd quartile** 1 2 n Medical Services 1st quartile \$70,000 \$100,000 Manager \$72,500 \$200,000 Median \$75,000 \$160,000 **3rd guartile** \$200,000 \$200,000 n Medical Advisor / 1st quartile \$100,000 Associate Medical \$190,000 \$160,000 Median Director 3rd quartile \$200,000 13 11 n 9 Senior Medical 1st quartile \$182,000 \$186,500 \$192,000 Advisor / Associate \$230,000 \$220,000 \$230,000 \$55,000 \$300,000 Median Medical Director **3rd quartile** \$250,000 \$240,000 \$250,000 5 n 7 2 0 1 2 1st quartile \$197,000 \$225,000 Medical Director \$280,000 \$330,000 \$128,000 \$390,000 \$197,000 Median \$220,000 \$280,000 \$365,000 3rd quartil Departmental Support 14 8 2 1 1 1 1 8 n **Business Function** 1st quartile \$59,250 \$75,875 \$66,000 Role (eg. Compliance, quality, \$85,500 \$55,000 Median \$69,750 \$96,750 \$72,750 \$82,250 \$57,000 \$65,500 udit, training, administrative or oth \$102,500 \$170,500 \$127,750 ort function) **3rd quartile**

Summary of Total Remuneration by Industry

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry

- Medical Advisor/ Associate Medical Director - Has no direct reports. Senior Medical Advisor/ Associate Medical Director Has direct reports, usually MSLs or Medical Advisors.

- Medical Director - Has direct reports, usually MSLs or Medical Advisors.



Operations and Manufacturing Sector (n = 115)

Summary of Total Remuneration by Industry

Summary of To	Stal Remun	eration by i	ndustry											
		All Industry 2015	All Industry 2014	Manufacturing	FMCG, Food Beverage	Pharmaceuticals - Ethical (prescription)	Medical Devices	Pharmaceuticals - OTC & Consumer Healthcare	Animal Health	Consulting Services	Research Institute/NFP/ Hospital/ Academia	Laboratory Services	Diagnostics, Life Sciences & Biotechnology	Complementary Medicines
	n	4		1		1		1					1	
Shift Supervisor	1st quartile	\$56,250												
	Median	\$64,000		\$68,000		\$55,000		\$60,000					\$91,000	
	3rd quartile	\$85,250 4			1									
	n 1st quartile	4 \$117,750		1	1				1					1
Plant / Site Manager	Median	\$185,000		\$220,000	\$150,000				\$107,000					\$240,000
	3rd guartile	\$235,000		<i>v</i> 220/000	4100/000				<i><i><i>q101/000</i></i></i>					4210/000
	n	7	5	5	1				1					
Production Planner	1st quartile	\$55,500	\$59,500	\$60,750										
Froduction Flammer	Median	\$75,000	\$75,000	\$75,000	\$80,000				\$55,000					
	3rd quartile	\$80,000	\$102,000	\$115,750										
	n	9	11	3		1		1	2			1	1	
Production Supervisor	1st quartile	\$57,250	\$60,000	\$56,500										
	Median	\$68,000	\$67,000	\$70,000		\$81,500		\$58,000	\$62,000			\$86,000	\$65,000	
	3rd quartile	\$83,750 4	\$76,500 11	\$95,000 3					1					
	n 1st quartile	4 \$82,375	\$70,500	\$68,500					1					
Production Manager	Median	\$124,500	\$121,000	\$124,000					\$135,000					
	3rd guartile	\$132,500	\$130,000	\$125,000					<i><i><i><i></i></i></i></i>					
l	n	3	4	2		i i	1	i i	i i		1		İ	
WH&S Officer	1st quartile	\$75,000	\$55,500											
Whas Officer	Median	\$75,000	\$67,250	\$81,500			\$75,000							
	3rd quartile	\$88,000	\$83,500											
Business	n	4	8	1		1				2				
Improvement	1st quartile	\$97,875	\$71,875											
Manager	Median	\$107,500	\$109,500	\$168,000		\$110,000				\$100,250				
	3rd quartile	\$153,500	\$111,500	2										
	n 1st quartile	\$122,500	\$56,000	2	1	1				1				
Engineering Manager	Median	\$143,000	\$82,750	\$143,000	\$102.000	\$172.000				\$145,000				
	3rd quartile	\$158,500	\$121,000	\$145,000	\$102,000	\$172,000				\$143,000				
	n	8	4	3	1	2	2							
Manufacturing	1st quartile	\$131,000	\$95,000	\$124,000										
Manager	Median	\$168,000	\$140,500	\$176,000	\$152,000	\$125,750	\$168,000							
	3rd quartile	\$176,000	\$162,750	\$180,000										
	n	21	21	2	3	3	5	1	1	3	1	1		1
Operations Manager	1st quartile	\$85,000	\$91,000		\$127,000	\$60,000	\$101,250			\$59,000				
	Median	\$127,000 \$140.000	\$146,000	\$124,250	\$128,000 \$140.000	\$90,000	\$130,000	\$131,000	\$198,000	\$136,000	\$100,000	\$116,000		\$80,000
	3rd quartile	\$140,000	\$174,000	1	\$140,000	\$126,000 1	\$190,000 2	2		\$140,000				
	n 1st quartile	\$113,250		1		1	2	2	-					
Operations Director	Median	\$165,000		\$119,000		\$250,000	\$230,000	\$113,000						
	3rd quartile	\$252,500		<i><i><i>q</i>115/000</i></i>		\$250,000	\$250,000	<i><i><i>q</i>115/000</i></i>						
	n	7	6	3	2	1		1						
Process / Lean	1st quartile	\$67,500	\$66,250	\$160,000										
Implementation Manager	Median	\$127,000	\$112,500	\$160,000	\$97,250	\$93,500		\$61,000						
· · · 3	3rd quartile	\$160,000	\$157,750	\$350,000										
1	n	5		2	2		1							
Procurement /	1st quartile	\$63,750			****	ł – – – – – – – – – – – – – – – – – – –		1	ł – – – – – – – – – – – – – – – – – – –		1			
Purchasing Officer	Median	\$75,000		\$77,000	\$110,750		\$75,000							
	3rd quartile	\$124,000	5	1	-	2		2						
Procurement /	n 1st quartile	\$133,000	\$89,250	1	\$132,000	2		2	1					
Purchasing Manager	Median	\$135,000	\$98,500	\$153,000	\$140,000	\$116,000		\$135,000	\$134,000					
	3rd quartile	\$146,500	\$142,500	<i><i><i>q</i>100/000</i></i>	\$159,000	<i>viio</i> /000		\$155/000	4104/000					
l	n	3	9	1		i i	İ	1	i i	1	1		İ	
Logistics Officer	1st quartile	\$70,000	\$55,000											
Logistics officer	Median	\$70,500	\$76,000	\$70,500				\$70,000		\$73,000				
I	3rd quartile	\$73,000	\$109,500								1			
						2					1			
1	n	3				1	1		L		1		1	
Warehouse Manager	1st quartile	\$80,000												
Warehouse Manager	1st quartile Median	\$80,000 \$190,000				\$190,500					\$80,000			
Warehouse Manager	1st quartile Median 3rd quartile	\$80,000 \$190,000 \$191,000	10								\$80,000			
	1st quartile Median 3rd quartile n	\$80,000 \$190,000 \$191,000 13	10	5	4	\$190,500 2	1		1		\$80,000			
Warehouse Manager Supply Chain Manager	1st quartile Median 3rd quartile n 1st quartile	\$80,000 \$190,000 \$191,000 13 \$132,000	\$108,250	\$126,000	\$122,500	2					\$80,000			
	1st quartile Median 3rd quartile n	\$80,000 \$190,000 \$191,000 13					1 \$132,000		1 \$161,000		\$80,000			

Total Remuneration = includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



Quality Assurance Sector (n = 188)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Manufacturing	FMCG, Food Beverage	Pharmaceuticals Ethical (prescription)	Pharmaceuticals - OTC & Consumer Healthcare	Medical Devices	Animal Health	Laboratory Services	Consulting Services	Diagnostics, Life Sciences & Biotechnology	Research Institute/NFP/ Hospital/ Academia	Clinical Research Organisation	Complementary Medicines
	n	6	4	2	1					3					
QA Assistant	1st quartile	\$55,000	\$55,000							\$55,000					
QA Assistant	Median	\$66,750	\$55,000	\$62,500	\$65,000					\$68,500					
	3rd quartile	\$69,250	\$62,500							\$69,000					
	n	19	41	1	4	3	4	4	1	1			1		
QA Associate	1st quartile	\$59,000	\$64,000		\$55,000	\$60,000	\$60,000	\$55,125							
A Associate	Median	\$63,500	\$75,000	\$75,500	\$57,000	\$86,000	\$65,750	\$65,250	\$61,500	\$68,500			\$76,500		
	3rd quartile	\$76,500	\$83,500		\$62,375	\$109,000	\$88,375	\$76,125							
	n	18	18	2	3	2	3	2	2	1	1	2			
Senior QA Associate	1st quartile	\$77,375	\$80,875		\$64,000		\$60,000								
gernor gernossenate	Median	\$91,750	\$89,250	\$94,750	\$95,500	\$96,750	\$77,000	\$92,500	\$95,500	\$100,000	\$75,000	\$93,250			
	3rd quartile	\$99,625	\$95,750		\$104,000		\$77,500								
	n	25	12	10	5	2	1	3	3				1		
QA Team Leader /	1st quartile	\$67,000	\$71,250	\$65,000	\$68,500			\$55,000	\$60,500						
Coordinator	Median	\$77,000	\$82,000	\$75,500	\$80,000	\$100,000	\$73,000	\$75,000	\$71,000				\$120,000		
	3rd quartile	\$100,000	\$97,125	\$82,000	\$93,000			\$120,000	\$106,000						
	n	6	5		1	1	3					1			
Quality Auditor	1st quartile	\$66,625	\$70,000				\$56,500								
(),	Median	\$86,000	\$90,500		\$120,000	\$99,000	\$70,000					\$90,000			
	3rd quartile	\$104,250	\$109,000				\$82,000								
	n	13	7	2	3	3	1				3				1
Compliance Specialist	1st quartile	\$71,750	\$63,000		\$90,000	\$60,000					\$83,000				
	Median	\$85,000	\$86,000	\$71,750	\$97,000	\$83,000	\$60,500				\$91,500				\$85,000
	3rd quartile	\$94,250	\$110,000		\$105,000	\$91,500					\$120,000				
	n	7	8		2	2		1			2				
Compliance Manager	1st quartile	\$96,000	\$94,375												
	Median	\$108,000	\$128,500		\$105,000	\$120,000		\$96,000			\$127,000				
	3rd quartile	\$141,000	\$169,000												
	n	11	12	4	1	3	1		1	1					
Quality Systems	1st quartile	\$80,000	\$90,750	\$67,250		\$117,000									
Manager	Median	\$105,000	\$114,500	\$80,250	\$92,000	\$145,000	\$75,000		\$155,000	\$125,000					
	3rd quartile	\$145,000	\$144,250	\$98,875		\$170,000									
	n	55	58	13	13	9	6	4	3	2	2	1	1	1	
QA Manager	1st quartile	\$99,000	\$107,000	\$96,500	\$83,750	\$112,500	\$102,500	\$106,250	\$84,000						
-	Median	\$115,000	\$120,000	\$115,000	\$110,000	\$120,000	\$150,500	\$126,500	\$91,000	\$118,500	\$123,500	\$150,000	\$71,500	\$106,000	
	3rd quartile	\$148,000	\$140,000	\$146,500	\$120,000	\$171,000	\$250,000	\$141,500	\$125,000			+	-		
	n	22	18	3	3	7		2	2	1		2	1		1
QA Director / Senior QA Manager	1st quartile	\$127,500	\$152,250	\$165,000	\$151,000	\$149,000									
(A manayer	Median	\$159,000	\$173,000	\$210,000	\$151,000	\$177,000		\$149,000	\$189,500	\$100,000		\$119,000	\$130,000		\$160,000
	3rd quartile	\$187,250	\$202,500	\$350,000	\$158,000	\$220,000						+			
	n	5	7	1	1			2						1	
Senior / Regional QA	1st quartile	\$137,000	\$184,000	4165 996	4435 000			4330 505				+		4220.000	
Director / VP QA	Median	\$165,000	\$230,000	\$165,000	\$135,000			\$229,500				+		\$220,000	
	3rd quartile	\$270,000	\$300,000												

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)



Regulatory Affairs Sector (n = 251)

Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Pharmaceuticals - Ethical (prescription)	Medical Devices	Pharmaceuticals - OTC & Consumer Healthcare	Complementary Medicines	FMCG, Food Beverage	Diagnostics, Life Sciences & Biotechnology	Animal Health	Manufacturing	Consulting Services	Research Institute/NFP/ Hospital/ Academia
Degulaterus Affaire	n	5	5	3		1		1					
Regulatory Affairs Assistant (Dept	1st quartile	\$60,500	\$60,250										
Support)	Median	\$67,000	\$62,500	\$67,000		\$80,000		\$55,000					
	3rd quartile	\$89,000	\$77,750										
Graduate Regulatory	n	7	5	3	2		2						
Affairs Associate (<	1st quartile	\$70,500	\$66,500	\$70,000									
2 months	Median	\$80,000	\$82,500	\$70,500	\$107,500		\$92,500						
experience)	3rd quartile	\$110,000	\$89,000	\$83,500									
	n	63	52	31	7	7	3	4	2	3	1	3	2
Regulatory Affairs	1st quartile	\$75,000	\$87,750	\$75,000	\$62,000	\$80,000	\$65,000	\$71,625		\$69,500		\$55,500	
Associate	Median	\$84,000	\$98,000	\$85,000	\$86,000	\$90,000	\$75,000	\$82,250	\$73,500	\$80,000	\$75,000	\$77,500	\$96,000
	3rd quartile	\$95,500	\$118,000	\$99,500	\$96,000	\$99,000	\$99,500	\$101,500		\$91,000		\$84,000	
	n	60	25	35	11	6		1	1	2	2	1	1
Senior Regulatory	1st quartile	\$104,000	\$103,000	\$110,000	\$95,000	\$101,750							
Affairs Associate	Median	\$115,000	\$115,000	\$125,000	\$109,000	\$110,500		\$99,000	\$104,000	\$107,250	\$103,000	\$112,000	\$87,000
	3rd quartile	\$134,750	\$126,000	\$141,000	\$125,000	\$135,500							
	n	9	7	7					2				
Regulatory Affairs	1st quartile	\$117,000	\$100,000	\$107,000									
Feam Leader	Median	\$145,000	\$130,000	\$137,000					\$145,500				
	3rd quartile	\$155,000	\$165,000	\$160,000									
	n	16	42	12			1	1					2
Regulatory Affairs	1st quartile	\$121,000	\$128,750	\$127,750									
Project Manager	Median	\$134,000	\$149,500	\$139,000			\$104,000	\$110.000					\$122,500
	3rd quartile	\$155,750	\$175,000	\$157,250			1						
	n	47	39	23	7	3	8		1	2	2	1	
Regulatory Affairs	1st quartile	\$120,000	\$130,000	\$148,000	\$125,000	\$130,000	\$80,750						
Manager	Median	\$145,000	\$145,000	\$150,000	\$137,000	\$150,000	\$98,000		\$120,000	\$114,500	\$172,500	\$110,000	
	3rd quartile	\$160,000	\$199,000	\$183,000	\$150,000	\$230,000	\$104,500						
	n	22	15	13	2	1	2	4					
Director / Head of	1st quartile	\$168,750	\$150,000	\$191,000				\$130,500					
Regulatory Affairs	Median	\$197,500	\$210,000	\$230,000	\$182,500	\$184,000	\$150,500	\$145,000					
	3rd guartile	\$235,000	\$250,000	\$265,000				\$204,500					
	n	19		2	9	1	1	1	2	1	1	1	
Regulatory Affairs,	1st quartile	\$97,000		_	\$133,000	_				-			
Quality Assurance	Median	\$140,000		\$162,500	\$165,000	\$75,000	\$97,000	\$90,000	\$139,250	\$120,000	\$110,000	\$68,000	
lanager	3rd quartile	\$169,000		·····	\$201,000	+/	+,	+,	+	,,	,,	+,	
	n	3			2	1			1				1
Regulatory Affairs,	1st quartile	\$130,000			_	_							
Quality Assurance	Median	\$195,000			\$212,500	\$130,000							
Director	3rd guartile	\$230,000			#212,000	#100,000			1				

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry

- "All Industry" calculations are based on all data for each job title, Industry columns relate to only the data points for a particular industry.



Sales & Marketing Sector (n = 232)

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Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Clinical Research Organisation	Pharmaceuticals - Ethical (prescription)	Medical Devices	Diagnostics, Life Sciences & Biotechnology	Consulting Services	Pharmaceuticals - OTC & Consumer Healthcare	FMCG, Food Beverage	Manufacturing	Research Institute/NFP/ Hospital/ Academia	Animal Health	Complementary Medicines	Laboratory Services
	n	20	23		7	4	3	1	1		2		1		1
Sales Representative	1st quartile	\$55,000	\$55,000		\$72,000	\$68,125	\$55,000								
ales Representative	Median	\$67,500	\$72,000		\$104,000	\$87,250	\$55,000	\$55,000	\$56,500		\$55,000		\$55,000		\$55,000
	3rd quartile	\$104,750	\$120,000		\$131,000	\$115,000	\$119,000								
	n	17	15		9	4	1	0	2				1		
Senior Sales	1st quartile	\$100,000	\$100,000		\$114,000	\$90,625									
Representative	Median	\$118,000	\$110,000		\$120,000	\$100,000	\$110,000	#NUM!	\$115,500				\$70,000		
	3rd quartile	\$131,000	\$120,000		\$140,000	\$122,500									
	n	3			2				1						
Pharmacy Sales	1st quartile	\$55,000													
Manager	Median	\$56,000			\$70,000				\$56,000						
	3rd quartile	\$85,000													
	n	27	22		4	5	4	5		4	2			2	1
	1st quartile	\$80,000	\$95,625		\$90,750	\$69,000	\$72,000	\$55,000		\$87,250					
Account Manager	Median	\$111,000	\$109,000		\$127,500	\$111,000	\$116,000	\$80,000		\$137,500	\$137,500			\$100,000	\$115,000
	3rd quartile	\$125,000	\$125,500		\$140,250	\$115,500	\$141,250	\$103,500		\$167,500					
	n	12	27		5	6	1								
	1st quartile	\$105,250	\$107,000		\$106,000	\$105.750									
Ferritory Manager	Median	\$118,000	\$115,000		\$130,000	\$111,500	\$80,000								
	3rd guartile	\$143,500	\$135,000		\$158,000	\$130,750									
	n	23	26	2	2	1	5	2	4	2	1	2			2
Business	1st quartile	\$99,000	\$93,875				\$83,500		\$113,750						
Development Manager Consultant	Median	\$125,000	\$136,500	\$172,500	\$172,500	\$139,000	\$100,000	\$89,500	\$140,500	\$99,000	\$110,000	\$89,500			\$132,000
consultant	3rd quartile	\$156,000	\$169,500				\$122,500		\$166,500						
	n	10	12		1	2		2	1	3		1			
State Sales Manager /	1st quartile	\$118,750	\$117,000							\$75,000					
Regional Sales Manager	Median	\$146,000	\$144,500		\$183,000	\$166,500		\$129,500	\$187,000	\$142,000		\$100,000			
hanager	3rd quartile	\$180,750	\$176,500							\$150,000					
	n	10	8		2	2	3		1				2		
National Field Sales	1st quartile	\$138,750	\$130,000				\$119,000								
1anager	Median	\$140,000	\$160,500		\$170.000	\$171.000	\$135,000		\$140.000				\$142,500		
	3rd quartile	\$160,500	\$191,500		1		\$140,000		1 /						
	n	9	6		2		1	3	2		1				
	1st quartile	\$72,500	\$79,375		-		_	\$55,000	_						
Sales Analyst	Median	\$114,000	\$109,500		\$134,500		\$163,000	\$101,000	\$98,000		\$65,000				
	3rd guartile	\$142,500	\$149,250	1			,,	\$130,000			+,				
	n	5	7		1	1		+	2		1		1	1	
	1st quartile	\$104,500	\$146,000		-	_			-					_	
ales Director	Median	\$185,000	\$188,000		\$240,000	\$185,000			\$148,500					\$132,000	
	3rd quartile	\$230.000	\$200,000	1	\$240,000	#105,000			\$140,000		1		1	9132,00 3	

- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry

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Sales & Marketing Sector (n = 232)

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Summary of Total Remuneration by Industry

		All Industry 2015	All Industry 2014	Clinical Research Organisation	Pharmaceuticals - Ethical (prescription)	Medical Devices	Diagnostics, Life Sciences & Biotechnology	Consulting Services	Pharmaceuticals - OTC & Consumer Healthcare	FMCG, Food Beverage	Manufacturing	Research Institute/NFP/ Hospital/ Academia	Animal Health	Complementary Medicines	Laboratory Services
	n	8	19		3		1	3			1				
Assistant / Associate Brand / Product	1st quartile	\$55,000	\$58,000		\$70,000			\$55,000							
Manager	Median	\$57,750	\$82,000		\$73,500		\$55,000	\$55,000			\$55,000				
	3rd quartile	\$72,625	\$100,000		\$110,000			\$60,500							
	n	11	20		3	1	2		1	2	2				
Brand / Product	1st quartile	\$101,000	\$111,000		\$100,000										
Manager	Median	\$123,000	\$129,500		\$123,000	\$112,000	\$128,500		\$130,000	\$137,000	\$90,250				
	3rd quartile	\$133,000	\$148,750		\$180,000										
	n	15	16		9	5					1				
Senior Brand /	1st quartile	\$130,000	\$127,500		\$142,500	\$103,500									
Product Manager	Median	\$146,000	\$147,500		\$154,000	\$132,000					\$130,000				
	3rd quartile	\$210,000	\$167,750		\$215,000	\$169,000									
	n	11	18		3	1		1	2		1	1	1	1	
Marketing Manager	1st quartile	\$95,500	\$140,750		\$190,000										
harketing hanager	Median	\$118,000	\$162,500		\$230,000	\$113,000		\$108,000	\$114,250		\$95,500	\$80,000	\$175,000	\$118,000	
	3rd quartile	\$190,000	\$194,750		\$230,000										
	n	5	9		1	1				1	1	1			
Marketing Director	1st quartile	\$175,500	\$220,000												
and the second	Median	\$230,000	\$280,000		\$360,000	\$230,000				\$240,000	\$220,000	\$131,000			
	3rd quartile	\$300,000	\$310,000												
	n	15	15		1	4	2		2	3				2	1
Sales & Marketing	1st quartile	\$84,000	\$135,000			\$138,250				\$55,000					
Manager	Median	\$150,000	\$175,000		\$210,000	\$198,500	\$152,500		\$145,500	\$63,000				\$99,500	\$84,000
	3rd quartile	\$210,000	\$210,000			\$262,500				\$300,000					
Business Unit	n	34	18		9	5	3	3	1	1	1	4	4	2	1
Manager / Head of	1st quartile	\$118,750	\$160,000		\$117,500	\$151,500	\$134,000	\$67,000				\$79,500			
Division	Median	\$157,500	\$220,000		\$160,000	\$160,000	\$140,000	\$120,000	\$240,000	\$190,000	\$200,000	\$106,000	\$200,000	\$134,500	\$131,000
	3rd quartile	\$200,000	\$270,000	1	\$270,000	\$235,000	\$165,000	\$130,000				\$110,000			

n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry

Succeed