

Clinical Research Sector





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- Summary of Total Remuneration by Industry: a summary of the total salary package by individual industry sector, for each job title.
- Functional Overview by Sector: a snapshot of the contributors profile by individual sector. It indicates salary increases and percentage of those who received bonus across the whole sector in addition to other analysis, including job satisfaction and the likelihood to change jobs.
- Functional Overview All Sectors: as above, but across all sectors. Facilitates a comparison against Functional Overview by Sector.
- Job Satisfaction by Sector: highlights the benefits contributors currently receive, the benefits most valued, the top reasons for staying with a current employer and the most frustrating aspects of the job. 2013 data is provided for comparative purposes.
- Job Satisfaction All Sectors: as above, but across All Sectors. Facilitates a comparison against Job Satisfaction by Sector.
- Job Title pages: specific data on base salary, bonus, car allowances and demographics for each individual job title. These pages also illustrate the likelihood to change jobs, job satisfaction, security and stress level. They also provide an indication of the top 5 most valuable benefits for each job.
- Remarks: accompanying notes on calculations and clarification of remuneration terms.



Foreword by On Q Recruitment's Director

Welcome to On Q Recruitment's 2014 Salary and Job Satisfaction Report. Thank you for your participation and for taking an interest in the results. The aim of the annual survey is to support our clients – talent acquisition, line managers and HR teams with a comprehensive overview of remuneration data, salary movements, job satisfaction and people trends across our key industry sectors. In 2014 we have reported on nearly 1700 professionals across 11 functional sectors and 12 industries in Australia, as follows:

Industries:

- Animal Health Clinical Research Organisations Complementary Medicines Consulting Services Diagnostics, Life Sciences & Biotechnology
- FMCG, Food & Beverage Laboratory Services Manufacturing Medical Devices; Pharmaceuticals – Ethical (prescription) Pharmaceuticals – OTC & Health Research / NFP/ Hospital / Academia

Functional Sectors:

Clinical Research Engineering General Business Management Health Economics & Corporate Affairs Human Resources Laboratory

- Medical Affairs Operations & Manufacturing Quality Assurance Regulatory Affairs Sales & Marketing

The contributors in 2014 represent 58.6% females and 41.4% males, with an age range from 20 years to over 60 years, with the highest demographic, 35%, in the 30–39 age bracket. 84% are engaged in full time employment and 70% are based in Sydney. Although we received survey data from New Zealand and various Asian countries, we chose not to include this data in the report.

On Q is very appreciative to all its survey contributors and ensures complete confidentiality of all participants. On Q has conducted its salary survey for 8 years, continuingly improving and deepening our analysis and reporting to help our clients be informed, benchmark and identify trends or areas of concern. As always, we welcome your feedback and suggestions for improvements, either in representation of data or new questions to survey. Please don't hesitate to contact myself or your On Q Recruitment Consultant with feedback or requests for further information.

Kind Regards

Catherine O'Mahony Director, On Q Recruitment August 2014



Clinical Research Sector (n = 353)

Summary of Total Remuneration by Industry

		All Industry 2014	All Industry 2013	Clinical Research Organisation	Pharmaceuticals · Ethical (prescription)	Research Institute/NFP/ Hospital/ Academia	Pharmaceuticals · OTC & Consumer Health	Medical Devices	Diagnostics, Life Sciences & Biotechnology	Laboratory Services	Animal Health	Consulting Services	Complementa Medicines
Clinical Trials	n	14	8	8	1		1		2		2		
Associate /	1st quartile	\$55,000	\$62,500	\$55,000									
Administrator	Median	\$56,000	\$66,750	\$56,000	\$65,500		\$55,000		\$63,250		\$60,000		
	3rd quartile	\$65,125	\$70,000	\$65,000									
	n	6		5	1								
Study Start Up	1st quartile	\$92,625		\$91,250									
Associate	Median	\$100,000		\$100,000	\$109,000								
	3rd quartile	\$109,250		\$105,000									
Clinical Trial / Study /	n	22	25	7	1	14							
Clinical Research	1st quartile	\$65,000	\$63,250	\$65,000		\$69,500							
Coordinator (At Site)	Median	\$75,000	\$75,500	\$72,000	\$62,000	\$78,000							
	3rd quartile	\$81,125	\$87,500	\$77,000		\$85,750							
	n	7	9	3	1	2	1						
In House CRA / Entry	1st quartile	\$55,000	\$61,500	\$55,000									
CRA (no monitoring)	Median	\$63,500	\$72,000	\$58,500	\$94,000	\$59,250	\$79,000						
	3rd quartile	\$94,000	\$84,750	\$105,000									
	n	46	54	27	5	5	2	5		1			1
Clinical Research	1st quartile	\$83,750	\$75,000	\$82,500	\$92,500	\$66,500		\$98,500					
Associate	Median	\$92,000	\$87,750	\$90,000	\$96,000	\$85,000	\$96,500	\$102,000		\$55,000			\$83,000
	3rd quartile	\$100,000	\$99,625	\$100,000	\$113,500	\$94,750	_	\$103,500					-
	n	65	66	41	17	2	5						
Senior Clinical Research Associate	1st quartile	\$101,500	\$101,750	\$96,000	\$110,000		\$108,500						
Research Associate	Median	\$110,000	\$107,500	\$107,000	\$117,000	\$100,000	\$115,000						
	3rd quartile	\$120,000	\$118,250	\$120,000	\$121,500		\$122,500						
	n	11	15	6	2	3							
Clinical Research Team Leader	1st quartile	\$100,000	\$102,000	\$107,500		\$95,000							
	Median	\$112,000	\$135,000	\$114,000	\$157,500	\$98,500							
	3rd quartile	\$145,000	\$145,000	\$126,250	10	\$100,000		2					
	n	65	65	28	18	13	1	2	2	1			
Clinical Project Manager	1st quartile	\$103,000	\$106,500	\$109,250	\$118,000	\$88,250	+00 500	+07.000	*****	+			
hanager	Median	\$115,000 \$139,000	\$120,000	\$121,500 \$149,500	\$132,000	\$107,000	\$99,500	\$97,000	\$107,000	\$65,500			
	3rd quartile		\$134,000		\$141,250	\$115,000			2				1
Clinical Deservab	n tet susstile	32	38	7 \$120,000	11	10 \$88,125			3 \$99,500				1
Clinical Research Manager	1st quartile Median	\$107,000 \$140,000	\$107,000 \$127,000	\$120,000	\$145,000 \$150,000	\$115,000			\$106,000				\$71,000
nunuger													\$71,000
	3rd quartile	\$159,750 25	\$156,750 35	\$175,000 11	\$170,000 6	\$139,750 3	1	2	\$140,000 1		1		-
Clinical Operations	n 1st quartile	\$116,000	\$118,000	\$125,000	\$152,000	\$87,500	1	2	1		1		
Manager	Median	\$148,000	\$147,000	\$125,000	\$172,500	\$120,000	\$230,000	\$138,000	\$104,000		\$62,000		-
lanager	3rd quartile	\$148,000	\$164,000	\$148,000	\$191,000	\$139,000	\$230,000	\$138,000	\$104,000		\$02,000		
	n	31	11	10	13	5	1	1	1				
Director / Head of	1st quartile	\$175,000	\$180,000	\$168,000	\$200,000	\$84,500	-	-	-				
Clinical Research	Median	\$200,000	\$186,000	\$190,000	\$220,000	\$134,000	\$190,000	\$250,000	\$260,000				
	3rd quartile	\$250,000	\$220,000	\$190,000	\$270,000	\$157,500	\$190,000	\$230,000	\$200,000				
	n	\$230,000 12	\$220,000	\$212,500	\$270,000	\$137,500			1			2	
Regional Manager /	n 1st quartile	\$162,500	\$195,000	\$150,000	\$177,500				1			4	
Director / Vice	Median	\$191,500	\$270,000	\$200,000	\$195,000				\$290,000			\$176,500	
President	3rd quartile	\$272,500	\$320,000	\$200,000	\$212,500				\$230,000			\$170 ₁ 500	
Departmental Support	n	17	23	7	7	2		1					
/ Business Function	1st quartile	\$78,750	\$77,500	\$60,000	\$100,000	-		÷					
Role (eg. Compliance, quality,	Median	\$100,000	\$110,000	\$90,000	\$130,000	\$89,500		\$100,000					
udit, training, administrative or other													

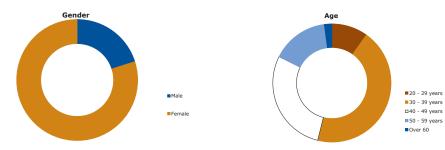
- n = The number of observations recorded for each category

- Total Remuneration = Includes base salary, superannuation, car/car allowance and any other benefits + FBT (excludes bonus and commission)

- Please refer to the All Industry data whenever there are less than 3 data points for a specific industry



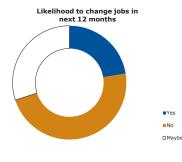
Functional Overview - Clinical Research Sector (n = 353)

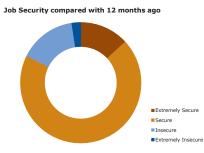


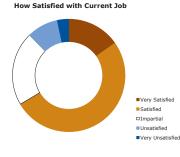
Industry Segment

Clinical Research Organisation
Pharmaceuticals - Ethical (prescription)
Research Institute/NFP/ Hospital/ Academia
Pharmaceuticals - OTC & Consumer Health
Medical Devices
Diagnostics, Life Sciences & Biotechnology
Animal Health
Laboratory Services
Consulting Services
Complementary Medicines

Average Department turnover % 14.31 Average Overtime hours per week 7.23 Flexibility, working from Home: Work from home 12.5% Not permitted to work from home 11.3% No policy, on Manager's approval / discretion 20.7% No policy, on an ad-hoc, as needed basis 19.8% Up to 0.5 day per week (1 day per fortnight) 3.1% Up to 1 day per week 17.3% 2 days or more a week 15.6%







47.2%

24.0% 16.7%

3.4%

3.1%

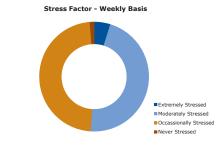
2.8%

0.8%

0.8%

0.6%

0.6%



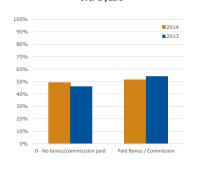
Salary Increase last 2 years 40% 35% 2014 2013 30% 25% 20% 15% 10% 5% 20102010 5010-6010 1º10-8º10

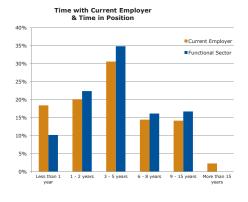
Percentage Increase Salary

39/0-40/0

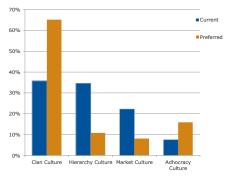
0%







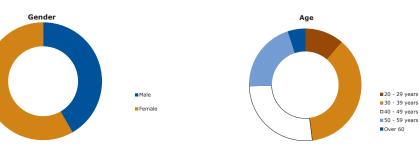




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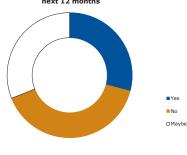
Functional Overview - All Sectors (n = 1671)

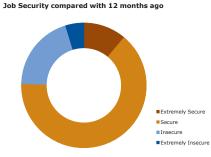


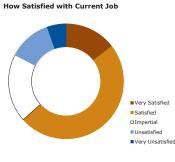
Industry Segment	
Pharmaceuticals - Ethical (prescription)	28.6%
Medical Devices	11.5%
Clinical Research Organisation	10.9%
Manufacturing	9.7%
Research Institute/NFP/ Hospital/ Academia	8.7%
Pharmaceuticals - OTC & Consumer Health	7.2%
FMCG, Food & Beverage	6.2%
Consulting Services	4.2%
Diagnostics, Life Sciences & Biotechnology	4.0%
Laboratory Services	3.4%
Animal Health	2.9%
Complementary Medicines	2.8%

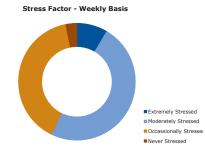
Average Department turnover %	15.4
Average Overtime hours per week	7.34
Flexibility, working from Home:	
Work from home	5.0%
Not permitted to work from home	19.0
No policy, on Manager's approval / discretion	27.2
No policy, on an ad-hoc, as needed basis	25.1
Up to 0.5 day per week (1 day per fortnight)	2.89
Up to 1 day per week	11.1
2 days or more a week	9.89

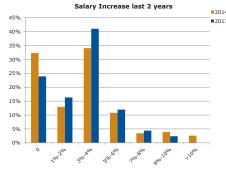
Likelihood to change jobs in next 12 months

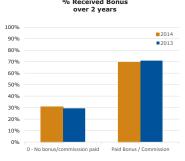


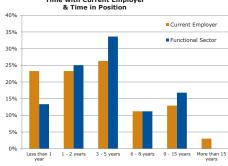




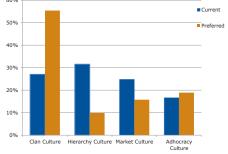








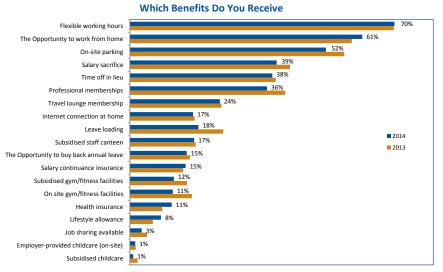




Time with Current Employer % Received Bonus 2014 60% 2013



Job Satisfaction Data - Clinical Sector (n = 354)



Participants were asked to list all benefits received

Flexibility in the workplace

Supportive management

Opportunity for career advancement/promotion

sufficient job security / stable permanent position

Convenient location/desirable commute

No other job opportunities available

Taking a risk by moving to new company

Professional learning & development

Health & wellbeing benefits

Manageable interstate / international travel

Recognised company brand / employer of choice

Job satisfaction

Satisfactory salary

Manageable workload

Enjoy company culture

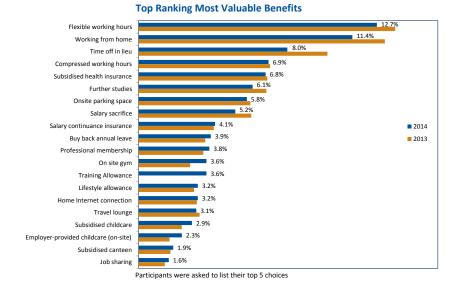
Enjoy team culture

Financial Bonuses

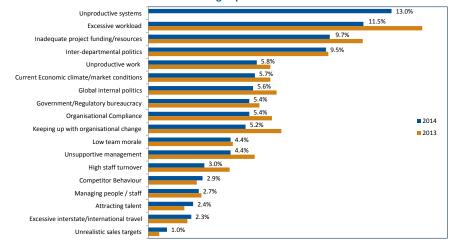
Top Reasons for Staying with Current Employer

5 2%

5.2%



Most Frustrating Aspects of Job



Participants were asked to list their top 3 choices

Participants were asked to list their top 3 choices

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14 5%

2014

2013

11.6%

8.9%

8.1%

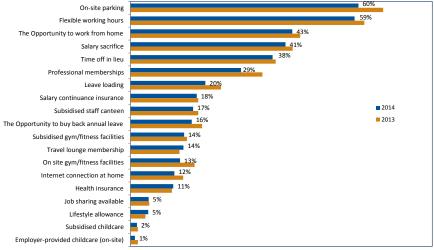
6.8%

6 7%

6.6%







Participants were asked to list all benefits received

Job satisfaction

Flexibility in the workplace

Opportunity for career advancement/promotion

sufficient job security / stable permanent position

Convenient location/desirable commute

Taking a risk by moving to new company

Recognised company brand / employer of choice

Manageable interstate / international travel

Professional learning & development

No other job opportunities available

Supportive management

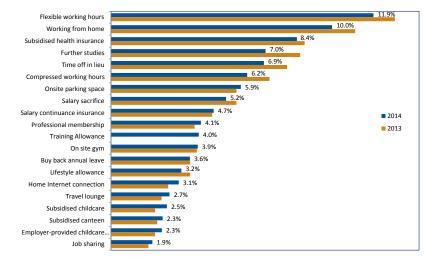
Enjoy team culture

Enjoy company culture

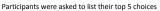
Manageable workload

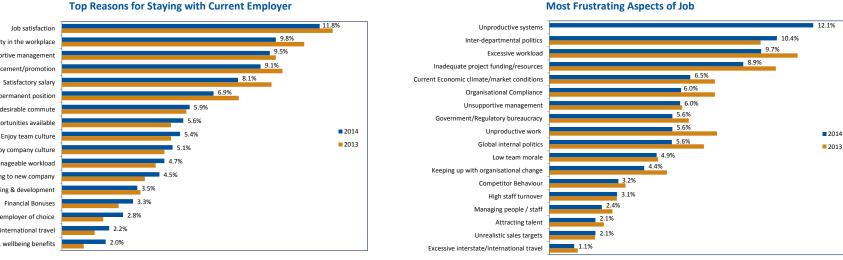
Financial Bonuses

Health & wellbeing benefits



Top Ranking Most Valuable Benefits





Participants were asked to list their top 3 choices

Participants were asked to list their top 3 choices

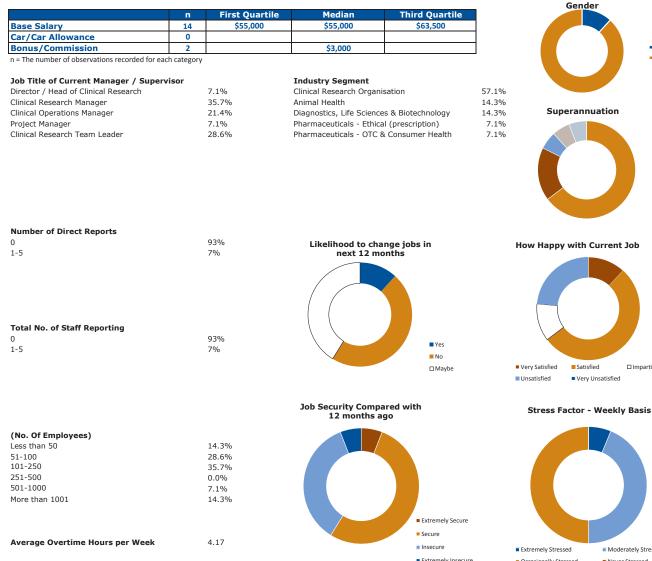
Succeed You Deliver. We -Listen. Ne

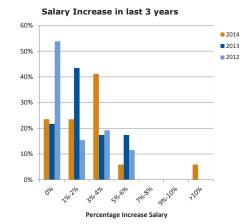
Top Reasons for Staying with Current Employer

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Clinical Trials Associate / Administrator





Time with Current Employer and

Time in this Position within Career

1 - 2 years 3 - 5 years 6 - 8 years 9 - 15 years More than 15

Top 5 most valuable benefits

Current Employer

Position in Career

vears

Male

Female

Statutory

amount

10% □11%

12% 13%

14%

Impartial

More than 15%

40%

35%

30% 25%

20%

15%

10%

5%

0%

Less than 1

Flexible working hours

Working from home

vear

ucceed ഗ You Deliver. We . Listen. Ð 2

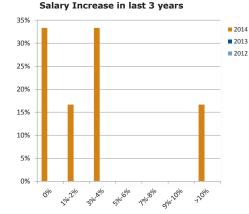
Compressed working hours/RDO Subsidised health insurance Time off in lieu Moderately Stressed Extremely Insecure Occasionally Stressed Never Stressed

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Study Start Up Associate

	n F	irst Quartile	Median	Third Quartile		Gende	
Base Salary	6	\$81,375	\$84,500	\$98,500			
Car/Car Allowance	2		\$18,000				
Bonus/Commission	2		\$4,500		7		-
n = The number of observations recorded for eac	h category		••	•	-		
Job Title of Current Manager / Supervis	sor		Industry Segment				
Clinical Research Manager	50.0	%	Clinical Research Organ	isation	83.3%		
Clinical Research Team Leader	33.3		Pharmaceuticals - Ethic		16.7%		
Regional Manager / Director / Vice Presiden						Superann	uation
Number of Direct Reports							
0	83%		Likelihood to ch	ange iobs in	Ноу	w Happy with (Current Job
1-5	17%		next 12 m				eurrent sob
Total No. of Staff Departing							
Total No. of Staff Reporting 0	83%						
1-5	83% 17%			■ Yes			
1-5	17.70			No			
				□ Maybe	Ver	y Satisfied 🛛 🗖 Satisf	fied 🗆 Imparti
					Uns Uns	atisfied Very	Unsatisfied
			Job Security Comp		5	Stress Factor -	· Weekly Basis
			Job Security Comp 12 months		S	Stress Factor -	· Weekly Basis
					S	Stress Factor -	· Weekly Basis
(No. Of Employees) Less than 50	0.0%				S	Stress Factor -	· Weekly Basis
Less than 50 51-100	50.0	%			S	Stress Factor -	- Weekly Basis
Less than 50 51-100 101-250	50.0 16.7	% %			S	Stress Factor -	• Weekly Basis
Less than 50 51-100 101-250 251-500	50.0 ⁰ 16.7 ⁰ 0.0%	% %			S	Stress Factor -	• Weekly Basis
Less than 50 51-100 101-250 251-500 501-1000	50.0' 16.7' 0.0%	% % 0			S	Stress Factor -	• Weekly Basis
Less than 50 51-100 101-250	50.0 ⁰ 16.7 ⁰ 0.0%	% % 0			S	Stress Factor -	• Weekly Basis
Less than 50 51-100 101-250 251-500 501-1000	50.0' 16.7' 0.0%	% % 0		ago	S	Stress Factor -	• Weekly Basis
Less than 50 51-100 101-250 251-500 501-1000	50.0' 16.7' 0.0%	% % 0		ago Extremely Secure	S	Stress Factor -	• Weekly Basis
Less than 50 51-100 101-250 251-500 501-1000 More than 1001	50.0 16.7 0.0% 0.0% 33.3	% % 0		e Extremely Secure Secure	S	Stress Factor -	• Weekly Basis
Less than 50 51-100 101-250 251-500 501-1000	50.0' 16.7' 0.0%	% % 0		ago Extremely Secure		Stress Factor -	• Weekly Basis



Male

Female

Statutory amount 10%

□11%

12%

13%

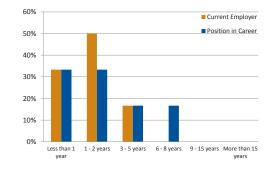
14%

Moderately Stressed

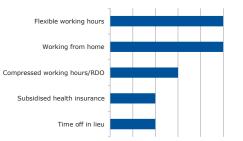
More than 15%

Percentage Increase Salary

Time with Current Employer and Time in this Position within Career



Top 5 most valuable benefits



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2014 2013 2012

Current Employer Position in Career

- 15 years More than 15 vears

Clinical Trial / Study / Clinical Research Coordinator (At Site)

					_	Gender	r		
	n	First Quartile	Median	Third Quartile				Salar	y Increase in last 3 years
Base Salary	22	\$63,875	\$70,250	\$78,250				80%	
Car/Car Allowance	0								
Bonus/Commission	2		\$6,000				 Male 	70%	
n = The number of observations recorded for ea	ch category						 Female 	60%	
Job Title of Current Manager / Superv	visor		Industry Segment						
Director / Head of Clinical Research		22.7%	Research Institute/NFP/	Hospital/Academia	63.6%			50% —	
Clinical Research Manager		36.4%	Clinical Research Organ		31.8%				
Project Manager		13.6%	clinical Research organ	13001011	51.070	Superannu	ation	40%	
Senior/Group Medical Director		9.1%					Statutory	30%	
Clinical Research Team Leader		9.1%					amount = 10%	30%	
Chief Scientific Officer		4.5%						20%	
		4.5%					□ 11%	20%	
Report to Board of Directors		4.5%					12%	10%	
							13%	0%	
							= 14%	0%	200 2010 2010 5010 010 2010 -10010 -10010
							More than	Ň	old solor solor polor alarts the
							15%		Percentage Increase Salary
Number of Direct Reports									
0		77%	Likelihood to cha	ange jobs in		ow Happy with C	urrent lob	Time	with Current Employer and
1-5		23%	next 12 m	onths		ow nappy with co	arrent 50b	Time	in this Position within Career
								250/	
								35%	Current
								30%	Position
								25%	
								200/	
Total No. of Staff Reporting								20%	
0		77%						15%	
1-5		18%		■ Yes					
6-10		0%		No				10%	
11-20		5%		🗆 Maybe		Very Satisfied Satisfie	d 🛛 Impartial		
						Unsatisfied Very Ur	satisfied	5%	
								0%	
			1-h Committee Comm	a sea d sea faile				Less than	1 1 - 2 years 3 - 5 years 6 - 8 years 9 - 15 years N
			Job Security Comp 12 months a			Stress Factor - \	Weekly Basis	year	
				-					Top 5 most valuable benefits
(No. Of Employees)		F4 F0(
Less than 50		54.5%						Work	king from home
51-100		4.5%							
101-250		0.0%						Flevible	working hours
251-500		4.5%						TEXIDIE	
501-1000		9.1%							
More than 1001		27.3%						Further studies pa	id by Employer
				Extremely Secure				Subsidised h	ealth insurance
Assessed Occupations II and the second		4.07		Secure					
Average Overtime Hours per Week		4.07		Insecure		Extremely Stressed	Moderately Stressed	Compressed work	king hours/RDO
				Extremely Insecur		Occasionally Stressed	Never Stressed		
					•	occasionally succesed	- nevel bitessed		

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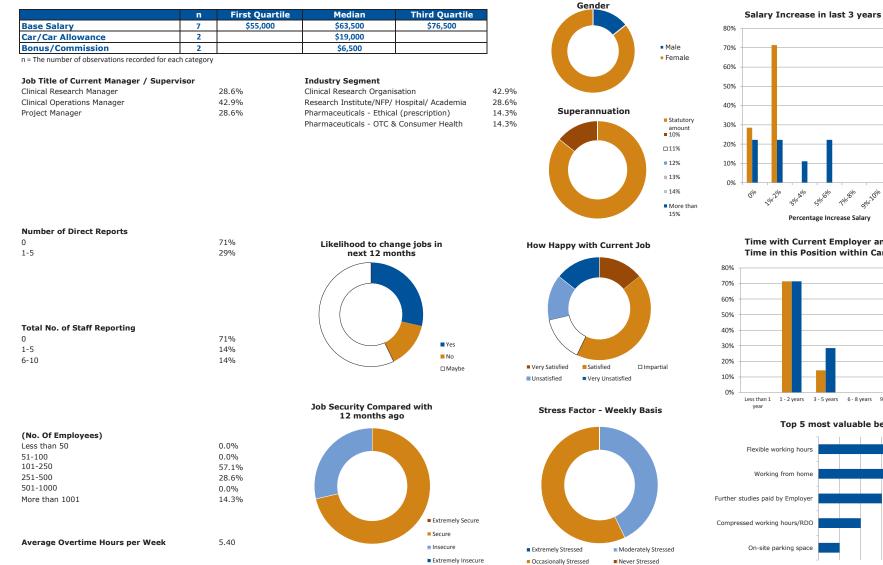


2014

2013

2012

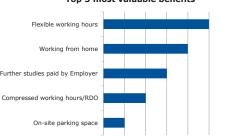
In House CRA / Entry CRA (no monitoring)



50/0-60/0 10/0.90/0 39/0-20% Percentage Increase Salary **Time with Current Employer and** Time in this Position within Career

Current Employer Position in Career Less than 1 1 - 2 years 3 - 5 years 6 - 8 years 9 - 15 years More than 15 vears

Top 5 most valuable benefits





Clinical Research Associate

	n	First Quartile	Median	Third Quartile
Base Salary	46	\$65,000	\$74,500	\$80,625
Car/Car Allowance	23	\$18,000	\$18,000	\$20,000
Bonus/Commission	16	\$3,000	\$4,000	\$7,000

96%

4%

10.9%

23.9%

30.4%

13.0%

13.0%

8.7%

5.78

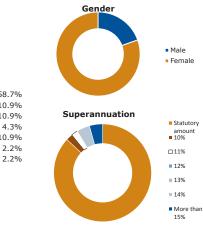
n = The number of observations recorded for each category

Job Title of Current Manager / Supervisor

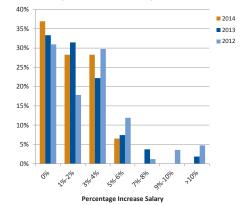
Clinical Operations Manager	43.5%
Clinical Research Team Leader	19.6%
Clinical Research Manager	15.2%
Director / Head of Clinical Research	13.0%
Project Manager	4.3%
Regional Manager / Director / Vice President	2.2%
Managing Director / Country Manager	2.2%

Industry Segment

Clinical Research Organisation	58.7%
Pharmaceuticals - Ethical (prescription)	10.9%
Medical Devices	10.9%
Pharmaceuticals - OTC & Consumer Health	4.3%
Research Institute/NFP/ Hospital/ Academia	10.9%
Complementary Medicines	2.2%
Laboratory Services	2.2%



Salary Increase in last 3 years

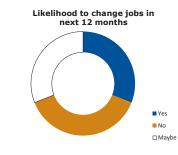


 Number of Direct Reports
 96%

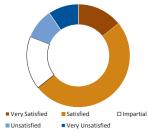
 0
 96%

 1-5
 4%

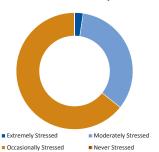
Total No. of Staff Reporting 0 1-5



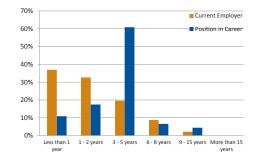
How Happy with Current Job



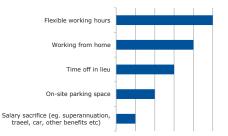
Stress Factor - Weekly Basis



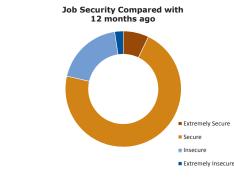
Time with Current Employer and Time in this Position within Career



Top 5 most valuable benefits



(No. Of Employees) Less than 50 51-100 101-250 251-500 501-1000 More than 1001 Average Overtime Hours per Week



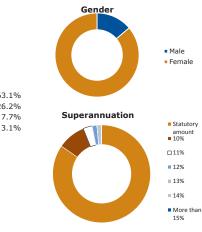


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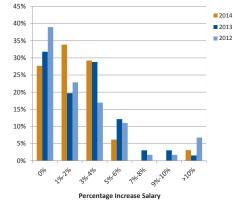


Senior Clinical Research Associate

	n	First Quartile	Median	Third Quartile	
Base Salary	65	\$78,500	\$87,000	\$98,250	
Car/Car Allowance	43	\$16,000	\$19,000	\$21,000	7
Bonus/Commission	41	\$3,000	\$5,000	\$9,000	7
n = The number of observations recorded for eac	ch category				_
Job Title of Current Manager / Superv	visor		Industry Segment		
Clinical Research Manager		32.3%	Clinical Research Orgar	63.1	
Clinical Research Team Leader		26.2%	Pharmaceuticals - Ethical (prescription)		26.2
Clinical Operations Manager		26.2% Pharmaceuticals - OTC & Consumer Health		& Consumer Health	7.7
Director / Head of Clinical Research		6.2%	Research Institute/NFP/ Hospital/ Academia		3.1
Project Manager		4.6%			
Managing Director / Country Manager		3.1%			
Regional Manager / Director / Vice Preside	nt	1.5%			

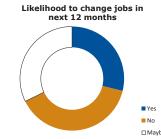


Salary Increase in last 3 years

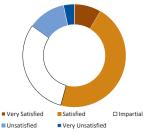


)	94%
1-5	6%

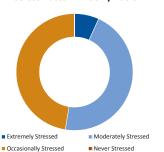
Total No. of Staff Reporting 0 1-5



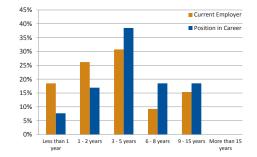
How Happy with Current Job



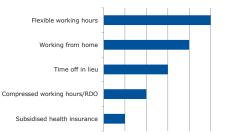
Stress Factor - Weekly Basis



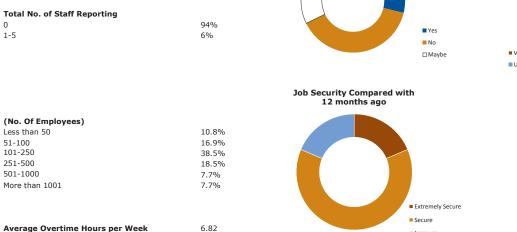
Time with Current Employer and Time in this Position within Career



Top 5 most valuable benefits



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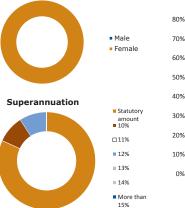
Insecure

Extremely Insecure



Clinical Research Team Leader

		First Quartile	Median	Third Quartile		Gen	der
Reas Calana	n 11	\$85,000	\$97,000	\$120,000			
Base Salary Car/Car Allowance	5	\$85,000	\$15,000	\$120,000	-		
Bonus/Commission	9	\$12,000	\$13,000	\$14,500	_		
n = The number of observations recorded for ea	-	\$3,250	\$7,000	\$14,500			
	chicategoly						
Job Title of Current Manager / Super	visor		Industry Segment				
Clinical Operations Manager		27.3%	Clinical Research Organi	isation	54.5%		
Clinical Research Manager		18.2%	Pharmaceuticals - Ethica	al (prescription)	18.2%		
Director / Head of Clinical Research		18.2%	Research Institute/NFP/	Hospital/ Academia	27.3%	Superan	nuation
Clinical Research Team Leader		9.1%					
Chief Scientific Officer		9.1%					
Project Manager		9.1%					
Regional Manager / Director / Vice Preside	ent	9.1%					
Number of Direct Reports 0		27%					
1-5		27%	Likelihood to cha next 12 m		Но	w Happy with	Current Job
6-10		45%	next 12 m	onths			
0-10		4370					
Total No. of Staff Reporting							
0		27%		Yes			
1-5		18%					
6-10		55%		No			
				🗆 Maybe		ry Satisfied Sat	
					Un	satisfied Ver	y Unsatisfied
			Job Security Compa	a ward a widele			
			12 months a			Stress Factor	- Weekly Ba
(No. Of Employees)							
Less than 50		18.2%					
51-100		9.1%					
101-250		27.3%					
251-500		18.2%					
501-1000		0.0%					
More than 1001		27.3%					
Hore than 1001		21.370					
				Extremely Secure			
Average Overtime Hours per Week		5.78		Secure			
				Insecure	Ext	tremely Stressed	Moderately



2014 70% 2013 2012 60% 50% 40% 30% 20% 10% 0% 20/020/0 39/0-49/0 50/050/0 70/038/0 99/0°-209/0 -20% de Percentage Increase Salary

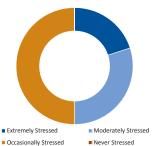
Salary Increase in last 3 years

Number of Direct Reports	
0	27%
1-5	27%
6-10	45%

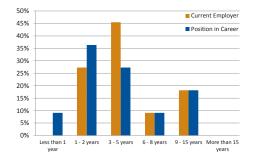
Total N 0 1-5



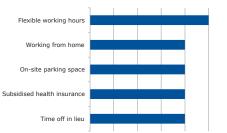
Basis



Time with Current Employer and Time in this Position within Career



Top 5 most valuable benefits



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Extremely Insecure



Clinical Project Manager

	n	First Quartile	Median	Third Quartile
Base Salary	65	\$89,500	\$97,000	\$114,000
Car/Car Allowance	25	\$17,250	\$19,500	\$22,000
Bonus/Commission	33	\$5,000	\$10,000	\$18,000

72%

23%

5%

72%

14%

9%

3%

2%

16.9%

15.4%

27.7%

20.0%

9.2%

10.8%

6.76

n = The number of observations recorded for each category

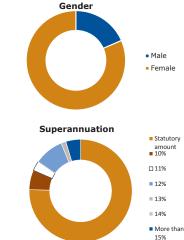
Job Title of Current Manager / Supervisor

Director / Head of Clinical Research	40.0%
Clinical Research Manager	18.5%
Clinical Operations Manager	15.4%
Regional Manager / Director / Vice President	13.8%
CEO	4.6%
Project Manager	1.5%
Clinical Research Team Leader	1.5%
General Manager	1.5%
Managing Director / Country Manager	1.5%
Senior/Group Medical Director	1.5%

Clinical Research Organisation
Pharmaceuticals - Ethical (pres

Industry Segment

Pharmaceuticals - Ethical (prescription)
Research Institute/NFP/ Hospital/ Academia
Medical Devices
Diagnostics, Life Sciences & Biotechnology
Pharmaceuticals - OTC & Consumer Health
Laboratory Services



43.1%

27.7%

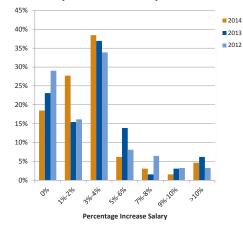
20.0%

3.1%

3.1%

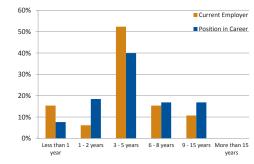
1.5%

1.5%



Time with Current Employer and

Time in this Position within Career



Top 5 most valuable benefits



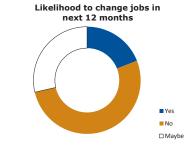
Number of Direct Reports

0			
1-5			
6-10			

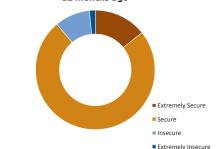
Total No. of Staff Reporting 0 1 E

1-J			
6-10			
11-20			
21-50			
	6-10 11-20	6-10 11-20	6-10 11-20

(No. Of Employees) Less than 50 51-100 101-250 251-500 501-1000 More than 1001 Average Overtime Hours per Week



Job Security Compared with 12 months ago





Extremely Stressed

How Happy with Current Job

Moderately Stressed

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Salary Increase in last 3 years



Clinical Research Manager

	n	First Quartile	Median	Third Quartile
Base Salary	32	\$91,500	\$115,000	\$134,500
Car/Car Allowance	11	\$20,000	\$23,000	\$25,000
Bonus/Commission	14	\$10,000	\$15,000	\$18,500

34%

41%

16%

9%

34%

25%

13%

19%

9%

25.0%

6.3%

18.8%

18.8%

6.3%

8.29

21.9%

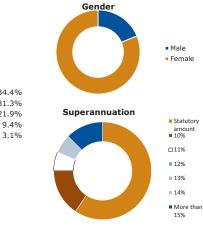
n = The number of observations recorded for each category

Job Title of Current Manager / Supervisor

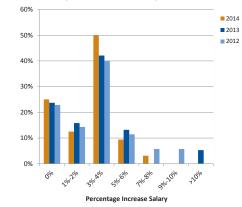
Director / Head of Clinical Research	46.9%
Regional Manager / Director / Vice President	9.4%
Clinical Operations Manager	9.4%
Chief Scientific Officer	6.3%
Senior/Group Medical Director	6.3%
Clinical Research Manager	3.1%
Clinical Research Team Leader	6.3%
CEO	3.1%
Managing Director / Country Manager	6.3%
Regional Medical Director	3.1%

Industry Segment

Pharmaceuticals - Ethical (prescription)	34
Research Institute/NFP/ Hospital/ Academia	3:
Clinical Research Organisation	2
Diagnostics, Life Sciences & Biotechnology	9
Complementary Medicines	1



Salary Increase in last 3 years



Number of Direct Reports

0	
1-5	
6-10	
11-20	

Total No. of Staff Reporting

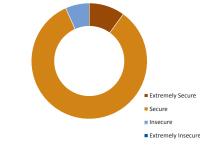
0
1-5
6-10
11-20
21-50

(No. Of Employees) Less than 50 51-100 101-250 251-500 501-1000 More than 1001

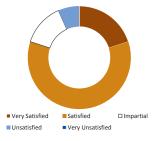
Average Overtime Hours per Week

Likelihood to change jobs in next 12 months

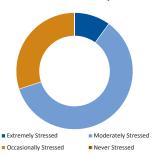




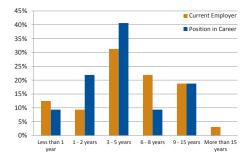
How Happy with Current Job



Stress Factor - Weekly Basis







Top 5 most valuable benefits



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2014

Clinical Operations Manager

	n	First Quartile	Median	Third Quartile
Base Salary	25	\$100,000	\$120,000	\$137,500
Car/Car Allowance	15	\$17,750	\$19,000	\$23,250
Bonus/Commission	15	\$9,000	\$14,000	\$20,000

24%

16%

20%

20%

16%

28.0%

24.0%

16.0%

20.0% 4.0% 8.0%

8.72

n = The number of observations recorded for each category

Job Title of Current Manager / Supervisor

Director / Head of Clinical Research	48.0%
Clinical Research Manager	4.0%
Clinical Operations Manager	0.0%
Regional Manager / Director / Vice President	8.0%
CEO	8.0%
Project Manager	0.0%
Clinical Research Team Leader	0.0%
General Manager	4.0%
Managing Director / Country Manager	12.0%
Senior/Group Medical Director	0.0%

Industry Segment

industry segment	
Clinical Research Organisation	44.0%
Pharmaceuticals - Ethical (prescription)	24.0%
Research Institute/NFP/ Hospital/ Academia	12.0%
Medical Devices	8.0%
Diagnostics, Life Sciences & Biotechnology	4.0%
Pharmaceuticals - OTC & Consumer Health	4.0%
Laboratory Services	0.0%

Likelihood to change jobs in

Job Security Compared with

12 months ago

Yes

No

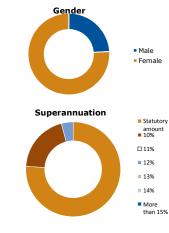
Maybe

Extremely Secure

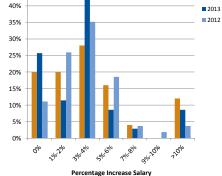
Extremely Insecure

Secure

Insecure



Salary Increase in last 3 years



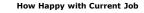
Number of Direct Reports

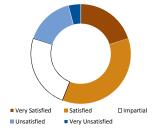
0	24%
1-5	24%
6-10	16%

Total No. of Staff Reporting 0 1-5 6-10 11-20

i	ime H	ime Hours	ime Hours per

next 12 months





Stress Factor - Weekly Basis

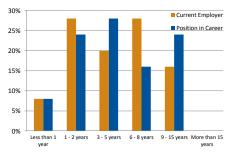
Moderately Stressed

Never Stressed

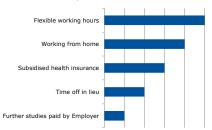
Extremely Stressed

Occasionally Stressed

Time with Current Employer and Time in this Position within Career



Top 5 most valuable benefits



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Total No. of Staf 0 1-5

21-50

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Director / Head of Clinical Research

	n	First Quartile	Median	Third Quartile
Base Salary	31	\$146,000	\$161,000	\$190,000
Car/Car Allowance	15	\$19,000	\$22,000	\$24,500
Bonus/Commission	25	\$10,000	\$20,000	\$50,000

6%

39%

39%

16%

6%

13%

19%

19%

23% 13%

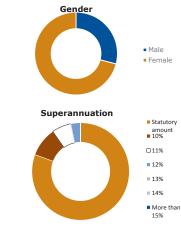
3%

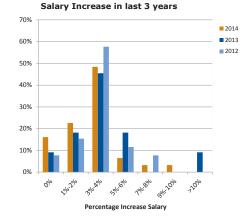
n = The number of observations recorded for each category

Job Title of Current Manager / Supervisor

Regional Manager / Director / Vice President	48.4%
CEO	16.1%
Report to Board of Directors	12.9%
Director / Head of Clinical Research	9.7%
Managing Director / Country Manager	3.2%
Chief Scientific Officer	3.2%
Regional Medical Director	3.2%
Senior/Group Medical Director	3.2%

Pharmaceuticals - Ethical (prescription)	41.9%
Clinical Research Organisation	32.3%
Research Institute/NFP/ Hospital/ Academia	16.1%
Pharmaceuticals - OTC & Consumer Health	3.2%
Medical Devices	3.2%
Diagnostics, Life Sciences & Biotechnology	3.2%





Number of Direct Reports

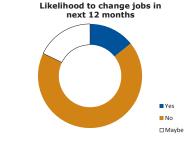
0	-	
1-5		
6-10		
11-20		

Total No. of Staff Reporting

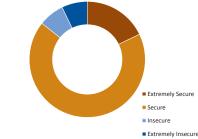
0			
1-5			
6-10			
11-20			
21-50			
51-75			
76-100			

(No. Of Employees)

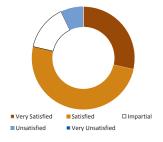
Less than 50	9.7%
51-100	22.6%
101-250	25.8%
251-500	12.9%
501-1000	12.9%
More than 1001	16.1%
Average Overtime Hours per Week	10.23



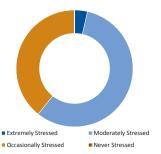




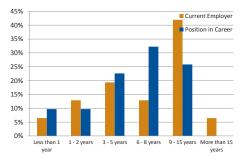
How Happy with Current Job



Stress Factor - Weekly Basis







Top 5 most valuable benefits



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Regional Manager / Director / Vice President

	n	First Quartile	Median	Third Quartile	
Base Salary	12	\$133,750	\$172,000	\$207,000	
Car/Car Allowance	9	\$18,000	\$21,000	\$22,750	
Bonus/Commission	9	\$14,000	\$40,000	\$55,000	

17%

8%

42%

25%

8%

17%

0%

8%

17%

25% 17%

8%

25.0%

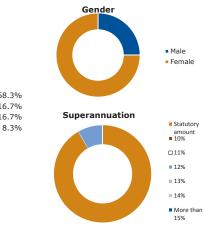
n = The number of observations recorded for each category

Job Title of Current Manager / Supervisor

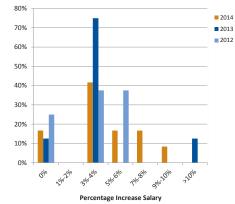
Regional Manager / Director / Vice President	41.7%
Director / Head of Clinical Research	16.7%
CEO	8.3%
General Manager	8.3%
Managing Director / Country Manager	8.3%
Senior/Group Medical Director	8.3%
Report to Board of Directors	8.3%

Industry	Segment
----------	---------

Clinical Research Organisation	58.3%
Pharmaceuticals - Ethical (prescription)	16.7%
Consulting Services	16.7%
Diagnostics, Life Sciences & Biotechnology	8.3%



Salary Increase in last 3 years



Number of Direct Reports

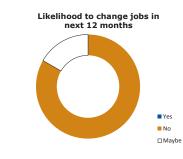
0
1-5
6-10
11-20
More than 20

Total No. of Staff Reporting

0
1-5
6-10
11-20
21-50
51-75
76-100

(No. Of Employees) Less than 50

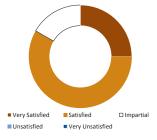
51-100 101-250 251-500 501-1000 More than 1001	25.0% 33.3% 8.3% 8.3% 0.0%
Average Overtime Hours per Week	11.64



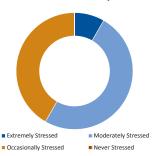
Job Security Compared with

12 months ago

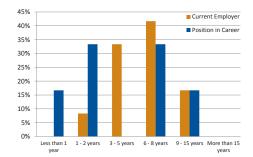




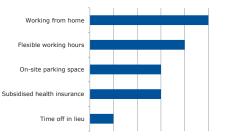
Stress Factor - Weekly Basis



Time with Current Employer and Time in this Position within Career



Top 5 most valuable benefits



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Extremely Secure

Extremely Insecure

Secure

Insecure

ON RECRUITMENT Scientific Technical Medical

Departmental Support / Business Function Role (eg. Compliance, quality, audit, training, administrative or other specialist support function)

	n First Qua	artile Median	Third Quartile		Gender		Salary Increase in last 3 years
Base Salary	17 \$71,50		\$118,500				
Car/Car Allowance	5 \$17,50		\$24,000				60%
						Male	
Bonus/Commission n = The number of observations recorded for eac	1.41	0 \$14,000	\$19,000			 Female 	50% 20
	in category						
Job Title of Current Manager / Superv		Industry Segment					40%
Clinical Research Manager	29.4%	Pharmaceuticals - Ethic		41.2%			
Director / Head of Clinical Research	23.5%	Clinical Research Organ		41.2%			30%
Clinical Operations Manager	23.5%	Research Institute/NFP/	/ Hospital/ Academia	11.8%	Superannuation		
Project Manager	5.9%	Medical Devices		5.9%		Statutory	
General Manager	5.9%					amount 10%	20%
Managing Director / Country Manager	5.9%					□11%	
Regional Medical Director	5.9%						10%
						12%	
						= 13%	
						14%	0% 2%2°2° 3%2° 3%2° 4%2° 6%2°° 6%2°° 3%2°° 72°°
						More than	2°° 3°°° 5°° 1°° 6°° 7°
						15%	Percentage Increase Salary
Number of Direct Reports							
0	88%	Likelihood to cha	ange iobs in	How	appy with Current Jo	h	Time with Current Employer and
1-5	6%	next 12 m		11000	appy with current st		Time in this Position within Career
5-10	6%						40%
							40%
							35% Position in Ca
							30%
							25%
Total No. of Staff Reporting				,			
0	88%						20%
1-5	6%		■ Yes				15%
6-10	0%		No				
	0%		□ Maybe	Very Si	tisfied Satisfied	Impartial	10%
11-20			2	Unsati:	fied Very Unsatisfied		5%
21-50	6%				, .		
							0% Less than 1 1 - 2 years 3 - 5 years 6 - 8 years 9 - 15 years More th
		Job Security Comp		St	ess Factor - Weekly B	Basis	year year
		12 months a	ago		,-		Top 5 most valuable benefits
(No. Of Employees)							
Less than 50	0.0%						
51-100	23.5%						Flexible working hours
101-250	17.6%						
251-500	11.8%						Working from home
501-1000	17.6%						
More than 1001	29.4%						Compressed working hours/RDO
More trian 1001	29.4%						
			Tutromoly Commo			7	
			Extremely Secure				Subsidised health insurance
			Secure				
Average Overtime Hours per Week	7.15		Insecure	E Colorado	alu Straccad	oly Stroccod	Time off in lieu
			Extremely Insecure			ely Stressed	
			Extremely insecure	Occasi	nally Stressed Never St	ressed	

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Remarks

Remuneration

- Total remuneration includes base salary, superannuation, car/car allowance and any other benefits, but excludes bonus and commission.
- Base Salary excludes superannuation, bonus / commission and allowances, eg. Car/car allowance. It is not expected to add up to the total on the Summary of Remuneration by Industry page.
- Car allowance of "\$30,000+" has been adjusted to \$30,000 for quartile calculations.
- **Bonus** of "less than \$1000" has been adjusted to \$900 for quartile calculations.
- **Bonus** of "more than \$100,000" has been adjusted to \$100,000 for quartile calculations.
- Median In instances where there are less than 3 data points, only the median has been used.

Calculations

- The data has been presented 1st Quartile, Median and 3rd Quartile, using Microsoft Excel Quartile.exc formula.
- In instances where there are less than 3 data points, only the median has been shown.

Job Title pages

• Graph presenting Salary Increase in last 3 years – in some instances data is only available for 1 or 2 years.